FINANCIAL STATEMENTS AND REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

June 30, 2019

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#### MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the Kaleva Norman Dickson School District's (the "District") annual financial report presents a discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2019. It is to be read in conjunction with the District's financial statements, which immediately follow this section.

## FINANCIAL HIGHLIGHTS

The District's financial status slightly increased during the year due to stable student count and control of expenditures.

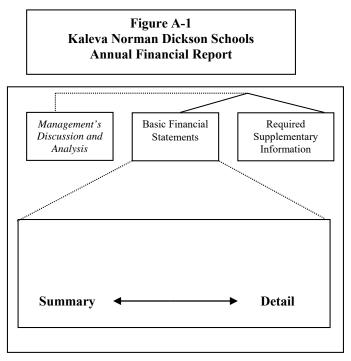
- The State of Michigan foundation grant increased by \$239 from \$7,650 to \$7,889.

## **OVERVIEW OF THE FINANCIAL STATEMENTS**

This annual report consists of three parts – management's discussion and analysis (this section), the basic financial statements and required supplementary information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are *district-wide financial statements* that provide both *short-term* and *long-term* information about the District's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the District, reporting the District's operations *in more detail* than the district-wide statements.
- The *governmental funds* statements tell how *basic* services like regular and special education were financed in the *short-term* as well as what remains for future spending.
- *Fiduciary funds* statements provide information about the financial relationships in which the District acts solely as a *trustee or agent* for the benefit of others.

The financial statements also include *notes* that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of *required* 



*supplementary information* that further explains and supports the financial statements with a comparison of the District's budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-2 Major Features of District-Wide and Fund Financial Statements										
	Fund Financial Statements									
		District-wide Statements		Governmental Funds	Fiduciary Funds					
Scope		Entire district (except fiduciary funds)		The activities of the District that are not proprietary or fiduciary, such as special education and building maintenance		Instances in which the District administers resources on behalf of someone else, such as scholarship programs and student activities monies				
Required financial statements	*	Statement of net position Statement of activities	*	Balance sheet Statement of revenues, expenditures and changes in fund balances	*	Statement of fiduciary net position Statement of changes in fiduciary net position				
Accounting basis and measurement focus		Accrual accounting and economic resources focus		Modified accrual accounting and current financial resources focus		Accrual accounting and economic resources focus				
Type of asset/ liability information		All assets and liabilities, both financial and capital, short-term and long-term		Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included		All assets and liabilities, both short-term and long-term, the District's funds do not currently contain capital assets, although they can				
Type of inflow/ outflow information		All revenues and expenses during year, regardless of when cash is received or paid		Revenues for which cash is received during or soon after the end of the year, expenditures when goods or services have been received and the related liability is due and payable		All additions and deductions during the year, regardless of when cash is received or paid				

Figure A-2 summarized the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

# DISTRICT-WIDE STATEMENTS

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statements of net position include *all* of the District's assets, deferred outflows of resources, liabilities and deferred inflows of resources. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's *net position* and how they have changed. Net position – the difference between the District's assets and deferred outflows of resources and liabilities and deferred inflows of resources – is one way to measure the District's financial health or *position*.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the overall health of the District, consideration must be given to additional nonfinancial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements, the District's activities:

- *Governmental activities* – Most of the District's basic services are included here, such as regular and special education, transportation and administration. Property taxes and State formula aid finance most of these activities.

### FUND FINANCIAL STATEMENTS

The fund financial statements provide more detailed information about the District's *funds*, focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (repayment of long-term debts) or to show that it is properly using certain revenues (like school lunch and athletics).

The District has two kinds of funds:

- *Governmental funds* Most of the District's basic services are included in governmental funds, which generally focus on (1) how *cash and other financial assets* that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed *short-term* view that helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, additional information is provided with the governmental funds statements that explains the relationship (or differences) between them.
- *Fiduciary funds* The District is the trustee, or *fiduciary*, for assets that belong to others, such as the scholarship fund and the student activities funds. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. We exclude these activities from the district-wide financial statements because the District cannot use these assets to finance its operations.

# FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

Table A-3							
KND's Net Position							
	2019	2018					
Current and other assets	\$ 3,188,928	\$ 3,173,377					
Capital assets	4,060,772	4,368,371					
Deferred outflows of resources	2,835,740	1,448,808					
Total assets and deferred outflows of resources	\$ 10,085,440	\$ 8,990,556					
Current liabilities	\$ 1,728,089	\$ 1,703,001					
Long-term liabilities	4,091,548	4,937,513					
Net pension obligation	8,584,467	7,453,493					
Net OPEB obligation	2,273,043	2,561,550					
Deferred inflows of resources	1,351,755	705,615					
Total liabilities and deferred inflows of resources	18,028,902	17,361,172					
Net position (deficit)							
Invested in capital assets, net of related debt	(694,482)	(1,110,030)					
Restricted	219,654	213,924					
Unrestricted	(7,468,634)	(7,474,510)					
Total net deficit	\$ (7,943,462)	\$ (8,370,616)					

The following schedule summarizes net position at June 30, 2019 and 2018:

Table A-4		
Revenues	2019	2018
Property taxes, levied for general purposes	\$ 2,277,459	\$ 2,216,801
Property taxes, levied for debt services	935,485	905,026
State aid not restricted to specific purposes	2,208,287	2,192,873
Interest and other	254,079	167,309
Charges for services	76,770	102,147
Operating grants/contributions	 1,012,764	 1,017,180
Total revenues	 6,764,844	 6,601,336
Expenses		
Instruction	3,029,021	2,939,332
Support services	2,376,840	2,215,248
Food services	345,021	333,062
Other	4,855	5,144
Interest on long-term debt	173,066	239,168
Depreciation - unallocated	 408,887	 410,924
Total expenses	 6,337,690	 6,142,878
Increase in net position	427,154	458,458
Net deficit - beginning of year	 (8,370,616)	 (8,829,074)
Net deficit - end of year	\$ (7,943,462)	\$ (8,370,616)

For the fiscal years ended June 30, the results of operations, on a district wide basis, were as follows:

# PENSION AND OPEB EXPENSE/LIABILITY

GASB 68 and GASB 75 require the District to account for its payments to the Michigan Public School Employees' Retirement System in a manner that has a significant effect on the District's change in net position. Based on various factors, the District may report an increase or decrease in net position depending on whether the District's proportionate share of the net pension and net OPEB liabilities increases or decreases in any given year. For the year ended June 30, 2019, the District recorded \$8,584,467 and \$2,273,043 as their proportionate share of the net pension and net OPEB liabilities, respectively.

# FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

The financial performance of the District as a whole is reflected in its governmental funds as well. As the District completed the year, its governmental funds reported *combined* fund balances of \$2,385,997 which is above last year's ending fund balances of \$2,228,729. The general fund increased \$54,430, and the Building and Site fund and non-major funds increased as well.

#### **General Fund Budgetary Highlights**

Over the course of the year, the District revised the annual General Fund operating budget several times. These budget amendments are:

- Changes made in the third and fourth quarters to account for final enrollment counts, staffing assignments and changes in grant funding since the original budget was adopted.
- The District's final budget for the general fund anticipated that the excess of expenditures over revenues would be \$237,184 and the actual excess of revenues over expenditures was \$54,430, which was due to conservative budgeting of expense line items.

### CAPITAL ASSET AND DEBT ADMINISTRATION

#### **Capital Assets**

Depreciable assets for the 2018 - 2019 school year totaled \$18,229,625. During the year, the District invested an additional \$101,288 in furniture and equipment, and disposed of \$174,217 of furniture and equipment.

	Begi	nning Balance		.dditions/ Deletions)	En	ding Balance
Capital assets not being depreciated:						
Land	\$	73,653	\$	-	\$	73,653
Capital assets being depreciated:						
Building improvements		15,621,514		-		15,621,514
Furniture and equipment	1,864,590			16,427		1,881,017
Buses and vehicles		816,450		(89,356)		727,094
Total capital assets being depreciated		18,302,554		(72,929)		18,229,625
Accumulated depreciation		(14,007,836)		(234,670)		(14,242,506)
Total capital assets, net	\$	4,368,371	\$	(307,599)	\$	4,060,772

### Table A-5 KND's Capital Assets

## Long-term Debt

At year-end, the District had \$4,640,000 in general obligation bonds and \$304,337 in other long-term liabilities.

Table A-6 KND's Outstanding Long-Term Debt										
Additions/										
	Beginning Balance (Deletions)									
General obligation debts										
(financed with property taxes)	\$	5,475,000	\$	(835,000)	\$	4,640,000				
Notes payable		15,267		(15,267)		-				
Accumulated leave liability		99,274		(5,373)		93,901				
Unamortized refinancing costs		71,317		139,119		210,436				
Total	\$	5,660,858	\$	(716,521)	\$	4,944,337				

(More detailed information about the District's long-term liabilities is presented in Note F to the financial statements.)

# FACTORS BEARING ON THE DISTRICT'S FUTURE

At the time these financial statements were prepared and audited, the District was aware of existing circumstances that could significantly affect its financial health in the future:

- The 2019 -2020 foundation allowance will increase by a range from \$120 \$240. Student enrollment is always fluctuating and a concern that will be closely monitored.
- The Board of Education and the KND Education Association have a contract through August 2020.

# CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional information, contact the Kaleva Norman Dickson School District's Business Office at 772 East Parkdale Ave, Manistee, MI 49660.



Thomas E. Gartland, Retired Brad P. Niergarth, CPA James G. Shumate, CPA Robert C. Thompson, CPA Michael D. Shaw, Retired Mary F. Krantz, CPA Shelly K. Bedford, CPA Heidi M. Wendel, CPA Shelly A. Ashmore, CPA James M. Taylor, CPA Trina B. Edwards, CPA

# **REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS**

Board of Education Kaleva Norman Dickson School District

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the *Kaleva Norman Dickson School District* (the "School District") as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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Board of Education Kaleva Norman Dickson School District Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

# **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Kaleva Norman Dickson School District as of June 30, 2019, and the respective changes in financial position thereof, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages *i* through *vii*, budgetary comparison information on page 38, pension contribution schedules on page 39 and OPEB contributions schedules on page 40 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School District's basic financial statements. The combining non-major fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining non-major fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining non-major fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Board of Education Kaleva Norman Dickson School District Page 3

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 8, 2019 on our consideration of the School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School District's internal control over financial reporting and compliance.

Dennis, Gartland & Niergarth

October 8, 2019

# STATEMENT OF NET POSITION

June 30, 2019

ASETS AND DEFERRED OUTFLOWS OF RESOURCES ASSETS Current assets Cash and cash equivalents Cash equivalent Ca	June 30, 2019	
ASSETS AND DEFERRED OUTFLOWS OF RESOURCES ASSETS Current assets Cash and cash equivalents S48,481 Prepaid expenses S4,481 Prepaid expenses S4,467 Net OPEB obligation S5,44,481 S42,489 Non-current liabilities S42,689 Non-current liabilities S42,689 Non-current liabilities S42,689 Non-current liabilities S42,689 Non-current liabilities S52,789 Total urrent liabilities S52,789 Non-current liabilities S52,785 Non COPEB obligation S53,785 Non Corrent liabilities S52,789 Non Corrent liabilities S52,785		
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Prepaid expenses       15,597         Total current assets       3,188,928         Non-current assets       4,060,772         Capital assets, net of accumulated depreciation       4,060,772         Total assets       7,249,700         DEFERRED OUTFLOWS OF RESOURCES       95,182         Deferred loss on refunding       95,182         Deferred outflows of resources for OPEB obligation       2,347,910         Deferred outflows of resources for OPEB obligation       2,835,740         Total assets and deferred outflows of resources       2,835,740         LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION       11,085,440         Current liabilities       502,075         Accounts payable       \$ 58,207         Salaries and related liabilities       502,075         Accounts payable       \$ 58,207         Current portion of long-term liabilities       502,075         Accrued interest       72,369         Una-ned revenue       242,649         Current portion of long-term obligations       4,091,548         Net opension obligation       2,273,043         Total current liabilities       1,627,147.         DEFERRED INFLOWS OF RESOURCES       1,351,755.         Deferred inflows of resources for opension obligation <td< td=""><td></td><td></td></td<>		
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Total assets7.249.700DEFERRED OUTFLOWS OF RESOURCESDeferred loss on refunding95,182Deferred outflows of resources for OPEB obligation2.347,910Deferred outflows of resources for OPEB obligation392,648Total deferred outflows of resources2.835,740Total assets and deferred outflows of resources2.835,740LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION10.085,440LIABILITIESCurrent liabilities5Accounts payable\$\$ 58,207Salaries and related liabilities72,360Unearned revenue242,649Current portion of long-term liabilities1,728,089Non-current portion of long-term bilgations4,091,548Net pension obligation8,584,467Net OPEB obligation2,223,043Total deferred inflows of resources1,351,755Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITION108,254Invested for Food Service108,254Deb Service108,254Deb Service111,400Unrestricted (deficit)(7,468,634)		
DEFERRED OUTFLOWS OF RESOURCESDeferred loss on refunding95,182Deferred outflows of resources for OPEB obligation2,347,910Deferred outflows of resources for OPEB obligation392,648Total deferred outflows of resources2,835,740Statistics2,835,740Utabilities2,835,740Current liabilities\$ 10,085,440Current liabilities\$ 58,207Salaries and related liabilities\$ 58,207Accounts payable\$ 58,207Salaries and related liabilities\$ 502,075Accrued interest72,369Unearned revenue242,649Current liabilities\$ 52,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation\$ 2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCES108,554Deferred inflows of resources for Pension obligation\$ 33,785Total liabilities1,351,755NET POSITION108,554Invested in capital assets, net of related debt(694,482)Restricted for Food Service108,254Debervice didefori108,254Debervice didefori108,254Debervice didefori108,254Debervice dideficit)(7,468,634)	Capital assets, net of accumulated depreciation	4,060,772
Deferred loss on refunding95,182Deferred outflows of resources for OPEB obligation2,347,910Deferred outflows of resources for OPEB obligation392,648Total deferred outflows of resources2,835,740Total assets and deferred outflows of resources\$10,085,440LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITIONLIABILITIESCurrent liabilities\$58,207Salaries and related liabilities\$502,075Accrued interest72,369Uncarned revenue242,649Current portion of long-term liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation2,2273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCES1351,755Net pension obligation\$33,785Total liabilities1,351,755Net POSITION1,351,755Net POSITION1,351,755NET POSITION108,254Deferred inflows of resources for pension obligation535,785Total deferred inflows of resources1,08,254Deferred inflows of resources108,254Defore of or pension obligation(694,482)Restricted for Food Service108,254Deb Service108,254Deb Service111,400Unrestricted (deficit)(7,468,634)	Total assets	7,249,700
Deferred outflows of resources for pension obligation2,347,910Deferred outflows of resources for OPEB obligation392,648Total deferred outflows of resources2.835,740Total assets and deferred outflows of resources\$ 10,085,440LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITIONLIABILITIESCurrent liabilitiesAccounts payable\$ 58,207Salaries and related liabilities502,075Accrued interest72,369Unearned revenue242,649Current portion of long-term liabilities852,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,327,3043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCES1,351,755NET POSITION1,351,755NET POSITION1,351,755Net pension obligation6,352,785Total deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITION(694,482)Restricted for Food Service108,254Debt Service108,254Debt Service111,400Unrestricted (deficit)(7,468,634)	DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows of resources for OPEB obligation392,648Total deferred outflows of resources2.835,740Total assets and deferred outflows of resources\$ 10,085,440LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITIONLIABILITIESCurrent liabilitiesAccounts payable\$ 58,207Salaries and related liabilities502,075Accrued interest72,369Unearned revenue242,649Current liabilities852,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCES1351,755NET POSITION1,351,755NET POSITIONInvested in capital assets, net of related debt Restricted for Food Service(694,482) (694,482) Restricted (deficit)Unrestricted (deficit)111,400Unrestricted (deficit)(7,468,634)		
Total deferred outflows of resources2,835,740Total assets and deferred outflows of resources\$ 10,085,440LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITIONLIABILITIESCurrent liabilitiesAccounts payable\$ 58,207Salaries and related liabilities\$ 502,075Accrued interest\$ 502,075Accrued interest\$ 72,369Unearned revenue\$ 242,649Current portion of long-term liabilities\$ 852,789Total current liabilities\$ 852,789Total current portion of long-term obligations\$ 4,091,548Net opension obligation\$ 2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCES\$ 1351,755Deferred inflows of resources for opension obligation\$ 355,785Total liabilities\$ 1,351,755NET POSITION\$ (694,482)Restricted for\$ 008,254Food Service\$ 108,254Debt Service\$ 108,254Det Service\$ 108,254Det Service\$ 111,400Unrestricted (deficit)\$ (7,468,634)		
Total assets and deferred outflows of resources\$ 10.085.440LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITIONLIABILITIESCurrent liabilitiesAccounts payable\$ 58,207Salaries and related liabilities502,075Accrued interest72,369Unearned revenue242,649Current portion of long-term liabilities852,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,227,043Total liabilities2,273,043Total liabilities335,785Total deferred inflows of resources for Pension obligation815,970Deferred inflows of resources for OPEB obligation335,785Total deferred inflows of resources1,351,755NET POSITION(694,482)Restricted for(694,482)Restricted for108,254Deb Service108,254Deb Service108,254Deb Service111,400Unrestricted (deficit)(7,468,634)		
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION         LIABILITIES         Current liabilities         Accounts payable       \$ 58,207         Salaries and related liabilities       502,075         Accrued interest       72,369         Unearned revenue       242,649         Current portion of long-term liabilities       852,789         Total current liabilities       1,728,089         Non-current portion of long-term obligations       4,091,548         Net pension obligation       8,584,467         Net OPEB obligation       2,273,043         Total liabilities       16,677,147         DEFERRED INFLOWS OF RESOURCES       1         Deferred inflows of resources for pension obligation       535,785         Total deferred inflows of resources       1,351,755         NET POSITION       (694,482)         Restricted for       (694,482)         Restricted for       108,254         Petod Service       111,400         Unrestricted (deficit)       (7,468,634)		
LIABILITIESCurrent liabilities\$ 58,207Accounts payable\$ 502,075Salaries and related liabilities502,075Accrued interest72,369Unearned revenue242,649Current portion of long-term liabilities.852,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCES1Deferred inflows of resources for pension obligation\$35,785Total deferred inflows of resources1,351,755NET POSITION	Total assets and deterred outflows of resources	<u>\$ 10,085,440</u>
Current liabilities\$ 58,207Accounts payable\$ 502,075Salaries and related liabilities502,075Accrued interest72,369Unearned revenue242,649Current portion of long-term liabilities852,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,273,043Total liabilities16.677,147DEFERRED INFLOWS OF RESOURCES1Deferred inflows of resources for pension obligation\$15,970Deferred inflows of resources1.351,755Net POSITION1.351,755Net POSITION(694,482)Restricted for108,254Food Service108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		
Accounts payable\$ 58,207Salaries and related liabilities502,075Accrued interest72,369Unearned revenue242,649Current portion of long-term liabilities852,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCES1Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITION(694,482)Invested in capital assets, net of related debt Food Service(694,482)Debt Service108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		
Salaries and related liabilities502,075Accrued interest72,369Unearned revenue242,649Current portion of long-term liabilities852,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation2,273,043Total liabilities1,6,677,147DEFERRED INFLOWS OF RESOURCESDeferred inflows of resources for oPEB obligation815,970Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITIONInvested in capital assets, net of related debt Food Service(694,482)Restricted for Food Service108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		\$ 58.207
Accrued interest72,369Unearned revenue242,649Current portion of long-term liabilities852,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCES1Deferred inflows of resources for pension obligation815,970Deferred inflows of resources1,351,755NET POSITION1Invested in capital assets, net of related debt Restricted for Food Service(694,482)Restricted for Food Service108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		
Current portion of long-term liabilities852,789Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCESDeferred inflows of resources for pension obligation815,970Deferred inflows of resources1,351,755NET POSITION1,351,755Net POSITION(694,482)Restricted for108,254Debt Service1111,400Unrestricted (deficit)(7,468,634)		
Total current liabilities1,728,089Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCESDeferred inflows of resources for pension obligation815,970Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITION(694,482)Restricted for Food Service108,254Debt Service1111,400Unrestricted (deficit)(7,468,634)		
Non-current portion of long-term obligations4,091,548Net pension obligation8,584,467Net OPEB obligation2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCESDeferred inflows of resources for pension obligation815,970Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITION(694,482)Restricted for Food Service108,254Debt Service111,400Unrestricted (deficit)(7,468,634)	Current portion of long-term liabilities	852,789
Net pension obligation8,584,467Net OPEB obligation2,273,043Total liabilities16,677,147 <b>DEFERRED INFLOWS OF RESOURCES</b> Deferred inflows of resources for pension obligation815,970Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755 <b>NET POSITION</b> Invested in capital assets, net of related debt(694,482)Restricted for108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		
Net OPEB obligation2,273,043Total liabilities16,677,147DEFERRED INFLOWS OF RESOURCESDeferred inflows of resources for pension obligation815,970Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITION(694,482)Restricted for108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		
Total liabilities16.677,147DEFERRED INFLOWS OF RESOURCES815,970Deferred inflows of resources for pension obligation535,785Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITION(694,482)Restricted for108,254Food Service111,400Unrestricted (deficit)(7,468,634)		
DEFERRED INFLOWS OF RESOURCESDeferred inflows of resources for pension obligation815,970Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITION(694,482)Restricted for108,254Debt Service111,400Unrestricted (deficit)(7,468,634)	-	
Deferred inflows of resources for pension obligation815,970Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755 <b>NET POSITION</b> (694,482)Restricted for108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		16,677,147
Deferred inflows of resources for OPEB obligation535,785Total deferred inflows of resources1,351,755NET POSITION(694,482)Restricted for108,254Pobl Service111,400Unrestricted (deficit)(7,468,634)		015 070
Total deferred inflows of resources1,351,755NET POSITIONInvested in capital assets, net of related debt Restricted for Food Service(694,482)Restricted for Debt Service108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		
NET POSITIONInvested in capital assets, net of related debt(694,482)Restricted for108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		
Invested in capital assets, net of related debt(694,482)Restricted for108,254Food Service108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		1,331,733
Restricted for Food Service108,254Debt Service111,400Unrestricted (deficit)(7,468,634)		(604 492)
Food Service         108,254           Debt Service         111,400           Unrestricted (deficit)         (7,468,634)		(094,402)
Debt Service         111,400           Unrestricted (deficit)         (7,468,634)		108,254
	Debt Service	111,400
Total net position (7,943,462)	Unrestricted (deficit)	(7,468,634)
	Total net position	(7,943,462)
Total liabilities, deferred inflows of resources and net position\$ 10,085,440	Total liabilities, deferred inflows of resources and net position	<u>\$ 10,085,440</u>

# STATEMENT OF ACTIVITIES

# Year Ended June 30, 2019

		Program Revenues		Net (Expense)/ Revenue and Changes in Net Position
Functions/Program	Expenses	Charges For Services	Operating Grants and Contributions	Governmental Activities
Governmental activities Instruction Supporting services Food service Other Interest on long-term debt Depreciation - unallocated Total governmental activities	\$ 3,029,021 2,376,840 345,021 4,855 173,066 408,887 \$ 6,337,690	36,870	\$ 379,878 327,266 305,620 - - \$ 1,012,764	\$ (2,649,143) (2,009,674) (2,531) (4,855) (173,066) (408,887) (5,248,156)
	General purpose Property taxe Levied for State school a Investments a	2,277,459 935,485 2,208,287 254,079		
	Total g	general purpose rever	nues	5,675,310
	Change in net po	427,154		
	Net position, beg	(8,370,616)		
	Net position, end	of year		<u>\$ (7,943,462)</u>

# BALANCE SHEET - GOVERNMENTAL FUNDS

## June 30, 2019

	 General Building and S Fund Fund		e	Non-Major Governmental Funds		G	Total overnmental Funds
ASSETS Cash and cash equivalents Due from other governments Due from other funds Prepaid expenditures	\$ 1,745,036 563,479 16,930 15,147	\$	642,691 - 56,259	\$	201,123 21,002 92,037 450	\$	2,588,850 584,481 165,226 15,597
Total assets	\$ 2,340,592	\$	698,950	\$	314,612	\$	3,354,154
LIABILITIES AND FUND BALANCES LIABILITIES							
Accounts payable Salaries payable and related liabilities Unearned revenue Due to other funds	\$ 50,106 497,664 241,400 148,297	\$	8,101 - -	\$	- 4,411 1,249 16,929	\$	58,207 502,075 242,649 165,226
Total liabilities	 937,467		8,101		22,589		968,157
FUND BALANCES							
Nonspendable Restricted	15,147		-		450		15,597
Food Service	-		-		107,804		107,804
Debt Service Committed for subsequent year expenditures Assigned	- 248,117		-		183,769		183,769 248,117
Compensated absences	93,901		-		-		93,901
Bus purchases	17,600		-		-		17,600
Technology purchases	189,000		-		-		189,000
Capital projects	-		690,849		-		690,849
Unassigned	 839,360		-				839,360
Total fund balances	 1,403,125		690,849		292,023		2,385,997
Total liabilities and fund balances	\$ 2,340,592	\$	698,950	<u>\$</u>	314,612		

#### Reconciliation of Governmental Fund Balances to District-Wide Government Activities Net Position

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in governmental funds. The cost of the assets is \$18,303,278 and the accumulated depreciation is \$14,242,506.							
Deferred outflows of resources are not a financial resource and, therefore, are not reported as assets in governmental funds.							
Deferred loss on refunding	\$ 95,182						
Pension obligation	2,347,910						
OPEB obligation	392,648	2,835,740					
Long-term liabilities are not due and payable in the current period and, therefore, are not reported as lifunds. Long-term liabilities at year-end consist of:	abilities in the						
Bonds and notes payable	(4,640,000)						
Accrued interest on bonds	(72,369)						
Accumulated leave liability	(93,901)						
Unamortized bond premium	(210,436)						
Net pension obligation	(8,584,467)						
Net OPEB obligation $(2,273,043)$							
Deferred inflows of resources are not a financial resource and, therefore, are not reported as a liability in governmental funds.							
Pension obligation	(815,970)						
OPEB obligation	(535,785)	(1,351,755)					
Total net position - governmental activities							

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

## Year Ended June 30, 2019

Devenues		General Fund		uilding and Site Fund		Non-Major Governmental Funds		Total overnmental Funds
Revenues Proporty toyog	\$	2,277,459	\$		\$	935,485	\$	3,212,944
Property taxes Interest	φ	2,277,439	φ	- 10,640	Φ	935,485 549	Φ	3,212,944
State revenues		2,573,166		10,040		12,598		2,585,764
Federal revenues		317,240		2,080		294,639		613,959
Other		177,221		55,127		69,178		301,526
Other		1//,221		33,127		09,178		501,520
Total revenues	_	5,369,548		67,847		1,312,449		6,749,844
Expenditures								
Instruction		2,960,285		-		-		2,960,285
Supporting services		2,226,580		-		-		2,226,580
Food service		-		-		345,021		345,021
Other		4,855		-		-		4,855
Debt service								
Principal		15,267		-		695,000		710,267
Interest		4,649		-		131,056		135,705
Other		4,875		-		700		5,575
Capital outlay		110,160		8,100		9,528		127,788
Total expenditures		5,326,671		8,100		1,181,305		6,516,076
<b>REVENUES OVER EXPENDITURES</b>		42,877		59,747		131,144		233,768
Other financing sources (uses)								
Operating transfers in		-		-		3,447		3,447
Operating transfers out		(3,447)		-		-		(3,447)
Proceeds from sale of assets		15,000		-		-		15,000
Proceeds from refunding bonds		-		-		3,635,601		3,635,601
Payments to refunded bond escrow agent		-		-		(3,636,645)		(3,636,645)
Bond issuance costs		-		-		(90,456)		(90,456)
Total other financing sources (uses)		11,553				(88,053)		(76,500)
REVENUES OVER EXPENDITURES AND OTHER FINANCING SOURCES								
(USES)		54,430		59,747		43,091		157,268
Fund balance, beginning of year		1,348,695		631,102		248,932		2,228,729
Fund balance, end of year	\$	1,403,125	\$	690,849	\$	292,023	\$	2,385,997

The accompanying notes are an integral part of these financial statements.

# RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES WITH THE DISTRICT-WIDE STATEMENT OF ACTIVITIES

Year Ended June 30, 2019

Total Net Change in Fund Balances - Governmental Funds								
Amounts reported for governmental activities in the statement of activities are different because:								
Capital outlays to purchase or build capital assets are reported in the governmental funds as expenditures. However, costs that meet the capitalization policy are shown in the statement of net position and allocated over their estimated useful lives as annual depreciation expenses in the statement of activities. This is the amount by which depreciation exceeds capital outlays in the period.								
Capital outlays101,288Depreciation expense(408,887)								
Change in deferred outflows of resources for:								
Deferred loss on refunding11,999Pension obligation1,131,576OPEB obligation243,357		1,386,932						
Repayment of bond principal (including refunding) and notes payable are expenditures in the governmental funds, but reduce long-term liabilities in the statement of net position and do not affect the statement of activities.								
The amount financed by the bond proceeds is reported in the governmental funds as a source of financing. On the other hand, bond proceeds are not revenues in the statement of activities, but rather constitute long-term liabilities in the statement of net position.		(3,440,000)						
Interest on long-term debt in the statement of activities differs from the amount reported in the governmental funds because interest is recorded as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due. The interest reported in the statement of activities is the net result of the increase in accrued interest on bonds and notes payable.								
In the statement of activities, certain operating expenses - accumulated leave - is measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year, sick time earned was less than the amounts used by \$5,373.								
Amortization of bond premium.		(139,119)						
Change in net pension obligation.		(1,130,974)						
Change in net OPEB obligation.		288,507						
Change in deferred inflows of resources for:								
Pension obligation (196,954) OPEB obligation (449,186)		(646,140)						
Changes in Net Position of Governmental Activities	<u>\$</u>	427,154						

The accompanying notes are an integral part of these financial statements.

# STATEMENT OF FIDUCIARY NET POSITION

June 30, 2019

ASSETS	Agency Funds
Cash and cash equivalents	\$ 86,757
Investments	13,350
Total assets	<u>\$ 100,107</u>
LIABILITIES Due to student groups	\$ 100,107
Due to student groups	$\Phi$ 100,107

NOTES TO FINANCIAL STATEMENTS

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Introduction

Kaleva Norman Dickson School District (the "School District") is a Michigan public school district consisting of one building serving elementary through high school students. The School District primarily serves the Kaleva and Wellston communities. As of June 30, 2019, the School District employed 28 professional staff and 46 non-professional staff, and had 518 students enrolled.

The accounting policies of the School District conform to generally accepted accounting principles as applicable to governments. The School District is considered to be a local government unit.

The accounting and reporting framework, and the more significant accounting principles and practices of the School District are discussed in subsequent sections of this note. The remainder of the notes are organized to provide explanations, including required disclosures, of the School District's financial activities for the fiscal year ended June 30, 2019.

#### Financial Reporting Entity

Kaleva Norman Dickson School District is a special purpose government and considered to be a primary government because it has a separately elected governing body, is legally separate and is fiscally independent of other State and local governments. The financial reporting entity of Kaleva Norman Dickson School District includes the School District as the primary government and its component units; i.e., legally separate organizations for which the primary government is financially accountable and any other organizations which management has determined, based on the nature and significance of their relationship with the School District, must be included to prevent the School District's financial statements from being misleading. Based on criteria established in Governmental Accounting Standards Board ("GASB") Statement No. 14, as amended, management has not identified any component units. Student, parent and teacher organizations are not included, except to the extent that the School District holds assets in the capacity of an agent.

#### Government-Wide and Fund Financial Statements

#### Government-Wide Financial Statements

The statement of net position and statement of activities display information about the School District as a whole, except for its fiduciary activities. Individual funds are not displayed, but the statements distinguish governmental activities, generally supported by taxes and School District general revenues.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees, fines and forfeitures, and other charges to users of the School District's services; (2) operating grants and contributions which finance annual operating activities including restricted investment income; and (3) capital grants and contributions which fund the acquisition, construction or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. Taxes and other revenue sources not properly included with program revenues are reported as general revenues.

#### Fund Financial Statements

The balance sheet and statement of revenues, expenditures and changes in fund balances (i.e., fund financial statements) for the School District's governmental funds are presented after the government-wide statements. These statements display information about major funds individually and non-major funds in the aggregate for governmental funds. Major funds are generally those that represent 10% or more of governmental fund assets, liabilities, revenues or expenditures.

### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The financial statements of the School District are prepared in accordance with generally accepted accounting principles ("GAAP"). The School District's reporting entity applies all relevant Governmental Accounting Standards Board ("GASB") pronouncements.

The government-wide statements report using the economic resource measurement focus and the accrual basis of accounting generally including the reclassification or elimination of internal activity (between or within funds). Reimbursements are reported as reductions to expenses. Fiduciary fund financial statements also report using this same focus and basis of accounting, although internal activity is not eliminated in these statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized in the year for which they are levied while grants are recognized when grantor eligibility requirements are met.

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The School District considers revenues to be available, if they are collected within 60 days of the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for general obligation bond principal and interest which are reported as expenditures in the year due.

Major revenue sources susceptible to accrual include property taxes, intergovernmental revenues and investment income. In general, other revenues are recognized when cash is received.

### Fund Types and Major Funds

#### Activities in Major Funds

The General Fund is the general operating fund of the School District. It is used to account for all financial resources except those accounted for in another fund.

The Building and Site Fund is a capital projects fund and is used to account for financial resources to be used for the acquisition or construction of capital assets.

#### Other Governmental Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are committed or restricted to expenditures for specified purposes. The Special Revenue Fund maintained by the School District is the Food Service Fund.

The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, bond principal, interest and related costs. The Debt Service Funds maintained by the School Districts are for the 2009, 2011 and 2013 bonds.

### Fiduciary Funds

Fiduciary Funds are used to account for assets held by the School District in a trustee capacity or as an agent. Fiduciary Fund net position and results of operations are not included in the government-wide statements. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

### Cash and Cash Equivalents

The School District's reporting entity considers highly liquid investments (including restricted assets) with an original maturity of three months or less when purchased to be cash equivalents.

### Capital Assets

Capital assets are recorded at cost or, if donated, the fair value at the time of donation. Capital assets are depreciated over their estimated useful lives ranging from 5 to 50 years. The School District generally capitalizes assets with costs of \$5,000 or more as purchase and construction outlays occur. No depreciation is recorded on land or construction-in-process. Expenditures for major renewals and betterments that extend the useful lives of the capital assets are capitalized. Expenditures for maintenance and repairs are charged to current expenditures as incurred. Depreciation is computed using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts and the resulting gain or loss is recorded in operations.

Estimated useful lives for depreciable assets are as follows:

Buildings and improvements	20-50	years
Furniture and equipment	5-20	years
Buses and vehicles	8	years

#### Long-term Debt and Bond Discounts/Premiums

In the district-wide financial statements, outstanding debt is reported as a liability. Bond discounts and premiums are deferred and amortized over the life of the bonds. Bond issuance costs are expensed as incurred. The difference between the reacquisition price and carrying value of defeased bonds is reported as deferred inflows/outflows and amortized over the life of the refunding bonds.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the period in which the bonds were issued. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures. Debt service payments are reported as expenditures, and amounts paid to refund debt are reported as an other financing use.

## **Deferred Outflows of Resources and Deferred Inflows of Resources**

The Statement of Financial Position includes separate financial statement elements for deferred outflows and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School District has a deferred loss on debt refunding reported in the government-wide statement of net position, which qualifies for reporting as a deferred outflow of resources. A deferred loss on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

Deferred inflows of resources represent an addition to net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until then.

### **Pension** Plan

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Michigan Public Employees Retirement System ("MPSERS") and additions to/deductions from MPSERS fiduciary net position have been determined on the same basis as they are reported by MPSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### Post-Employment Benefits Other than Pensions (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Michigan Public School Employees Retirement System ("MPSERS") and additions to/deductions from MPSERS fiduciary net position have been determined on the same basis as they are reported by MPSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

### Fund Equity

Governmental fund equity is classified as fund balance. Fund balance is further classified as nonspendable, restricted, committed, assigned or unassigned. Nonspendable fund balance cannot be spent because of its form. Restricted fund balance has limitations imposed by creditors, grantors or contributors, or by enabling legislation or constitutional provisions. Committed fund balance is a limitation imposed by the Board of Education through approval of resolutions. Assigned fund balances is a limitation imposed by a designee of the School District Board. Unassigned fund balance in the General Fund is the net resources in excess of what can be properly classified in one of the above four categories. Negative unassigned fund balance in other governmental funds represents excess expenditures incurred over the amounts restricted, committed or assigned to those purposes.

#### **Spending Policy**

When both restricted and unrestricted fund balances are available for use, it is the School District's policy to use restricted fund balance first, then unrestricted fund balance. Furthermore, committed fund balances are reduced first, followed by assigned amounts and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications can be used.

#### **Program Revenues**

Program revenues derive directly from the program itself or from outside parties for the restricted use in a particular program. On the statement of activities, program revenues reduce the net cost of the various functions to reflect the amount which is financed from the School District's general revenues.

The School District's most significant program revenues are Title I, At-Risk and School Lunch Program, which are reported as operating grants and contributions.

#### **Encumbrance** Accounting

The School District formally records encumbrances in the accounting records during the year as a normal practice. In accordance with generally accepted accounting principles, outstanding encumbrances at yearend for which goods or services are received are reclassified as expenditures and accounts payable. All other encumbrances in the annual budgeted funds are reversed at year-end and are either canceled or are included as reappropriations of fund balance for the subsequent year.

#### Allocation of Expenses

The School District reports each function's direct expenses, those that are specifically associated with a service, program or department and, thus, are clearly identifiable to a particular function.

The School District has elected to not allocate indirect expenses.

#### Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual amounts could differ from those estimates.

## NOTE B - BUDGETARY POLICY AND PRACTICE

The School District has adopted these procedures in establishing the budgets as reflected in the financial statements.

- 1. As early as possible in the preceding fiscal year (generally in the spring), the Superintendent formulates preliminary budgets for the coming year, which he submits to the Board of Education for their review.
- 2. A public hearing is held prior to June 30 on the proposed budgets to obtain taxpayer comments.
- 3. The Board of Education reviews the proposed budget and then in June adopts a formal resolution approving the needed appropriations for the coming operating year.
- 4. All transfers of budget amounts and any amendments to the formal Appropriation Act are approved by the Board of Education.
- 5. It is the Superintendent's responsibility to supervise and monitor the budget process. He does this by reviewing the monthly financial data and reporting and recommending any needed amendments to the Board of Education.
- 6. The budget is adopted on a basis consistent with generally accepted accounting principles.
- 7. The budgets presented in these financial statements are as originally adopted and as formally amended by the Board of Education.
- 8. All annual appropriations lapse at fiscal year-end.

### NOTE C - CASH AND INVESTMENTS

At June 30, 2019, the School District's cash and investments include the following:

		Balance Sheet					
	Classi	fication					
	Cash and						
	Equivalents	Investments	Total				
Cash on hand	\$ 1,745	\$ -	\$ 1,745				
Bank deposits	666,910	13,350	680,260				
Investments	2,006,952		2,006,952				
	<u>\$ 2,675,607</u>	<u>\$ 13,350</u>	<u>\$ 2,688,957</u>				

### **Bank Deposits**

All of the School District's bank deposits are with financial institutions which provide FDIC insurance coverage.

#### Custodial Credit Risk - Deposits

As of June 30, 2019, \$377,807 of the School District's bank balance of \$689,315 was exposed to custodial credit risk because it was uninsured and uncollateralized.

#### Investments

The School District's investment policy permits investments in the following vehicles:

- 1. Bonds and other obligations of the United States; the principal and interest of which are fully guaranteed by the United States; or obligations of the State.
- 2. Certificate of deposits issued by financial institutions organized and authorized to operate in Michigan.
- 3. Certain commercial paper.
- 4. Securities issued or guaranteed by agencies or instruments of the United States government.
- 5. United States government Federal agency obligation repurchase agreements.
- 6. Banker's acceptance issued by a bank that is a member of the FDIC.
- 7. Certain mutual funds.
- 8. Investment pools, as authorized by the surplus funds investment pool act, Act No. 367 of the Public Acts of 1982.

	Investment Maturities (in years)						
Investment Type	Fair Value	Current	1-5	6-	<u>10 Mo</u>	ore than 10	
MILAF Certificates of Deposit	\$ 2,006,952 13,350	\$ 2,006,952 13,350	\$	\$	- \$	-	
	\$ 2,020,302	<u>\$ 2,020,302</u>	\$	\$	- \$	_	

Investments at June 30, 2019 consisted of the following:

### Interest Rate Risk

The School District attempts to minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market and investing operating funds primarily in short-term securities or Michigan Liquid Asset Funds ("MILAF"), and limiting the average maturity. MILAF investments are carried at amortized cost and are not subject to any withdrawal restrictions.

#### Credit Risk

The School District's investment policy limits investments in commercial paper to a prime or better rating at the time of purchase and maturing not more than 270 days after the date of purchase. As of June 30, 2019, the School District's investment in the MILAF investment pool was rated AAAm by Standard & Poor's.

### NOTE D - RECEIVABLES, UNCOLLECTIBLE ACCOUNTS AND UNEARNED REVENUE

### Property Taxes Receivable, Unearned Revenue and Property Tax Calendar

Property taxes are levied, billed and attached as enforceable liens in July and December of the School District's fiscal year. Townships within the School District collect and remit taxes until February 15, at which time the uncollected real property taxes are turned over to the counties as delinquent. Delinquent real property taxes are funded by the county and remitted to the School District. Delinquent personal property tax remains a receivable until collected from the taxpayer by the townships and remitted to the School District. In the governmental fund financial statements, if delinquent taxes are not paid within 60 days of year-end, they are recorded as deferred inflows of resources. In the government-wide financial statements, property taxes receivable and related revenue include all amounts due the School District regardless of when cash is received. Over time, substantially all property taxes are collected.

During the fiscal year, \$18 per \$1,000 of equalized non-principal residence property value of \$126.3 million and \$6 per \$1,000 of equalized commercial personal property value of \$0.58 million was levied for general operating purposes. For debt service purposes, \$4.15 per \$1,000 of equalized principal, non-principal residence property and commercial personal property value of \$226.3 million was levied for bonded debt repayments by the Debt Service Funds.

#### Intergovernmental Receivables and Unearned Revenue

Intergovernmental receivables are primarily comprised of amounts due from the State and Federal governments. Revenue is recorded as earned when eligibility requirements are met. Grant revenues are deferred in the governmental fund financial statements and included in unearned revenue.

Amounts due from other governments at June 30, 2019 are as follows:

State of Michigan State Aid	\$ 478,713
Federal grants	70,335
Other local sources	 35,433
	\$ 584,481

### NOTE E - INVESTMENTS IN CAPITAL ASSETS

Investments in capital assets consist of the following:

	Beginning Balance	Additions	Retirements	Ending Balance
Buildings and improvements	\$ 15,621,514	\$ -	\$ -	\$ 15,621,514
Furniture and equipment	1,864,590	16,427	-	1,881,017
Buses and vehicles	816,450	84,861	(174,217)	727,094
Total depreciable assets	18,302,554	101,288	(174,217)	18,229,625
Less accumulated depreciation	(14,007,836)	(408,887)	174,217	(14,242,506)
Land	73,653			73,653
Total capital assets, net	<u>\$ 4,368,371</u>	<u>\$ (307,599)</u>	<u>\$ -</u>	<u>\$ 4,060,772</u>

Depreciation expense was charged to the function in the statement of activities, as follows:

Unallocated	\$	408,887
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## NOTE F - LONG-TERM LIABILITIES

	Beginning Balance	New Debt	Payments/ Defeased	Ending Balance	Current Portion
General obligation bonds	\$ 5,475,000	\$ 3,440,000	\$ (4,275,000)	\$ 4,640,000	\$ 815,000
Notes payable	15,267	-	(15,267)	-	-
Accumulated leave					
liability	99,274	-	(5,373)	93,901	-
Unamortized bond					
premium	71,317	195,601	(56,482)	210,436	37,789
Total long-term debt	<u>\$ 5,660,858</u>	<u>\$ 3,635,601</u>	<u>\$ (4,352,122)</u>	<u>\$ 4,944,337</u>	<u>\$ 852,789</u>

Changes in long-term debt during the year ended June 30, 2019 were as follows:

Payments on general obligation bonds are made by the Debt Service Funds. Payments on notes payable and leases are made by the General Fund. The accumulated leave liability will be liquidated primarily by the General Fund.

At June 30, 2019, the School District's long-term debt consisted of the following:

## **General Obligation Bonds**

\$2,060,000 2013 School District Refunding General Obligation Bonds for the advance refunding of the School District's 2005 bond issue; due in annual installments of \$180,000 to \$215,000 through May 2025; interest rate of 2.0% to 3.0%.	\$ 1,200,000
\$3,440,000 2019 School District Refunding General Obligation Bonds for the advance refunding of the School District's 2009 and 2011 bond issues; due in annual installments of \$500,000 to \$635,000 through May 2025; interest rate of 3.0% to	
4.0%.	3,440,000
Total general obligation bonds	4,640,000
Accumulated leave liability	93,901
Unamortized bond premium	210,436
Total long-term debt	<u>\$ 4,944,337</u>

Years Ending June 30,	_]	Principal		Interest
2020	\$	815,000	\$	186,816
2021		690,000		127,626
2022		725,000		103,825
2023		760,000		83,575
2024		800,000		61,800
2025		850,000		31,850
	<u>\$</u>	4,640,000	<u>\$</u>	595,492

Total annual requirements to amortize bonds as of June 30, 2019 are as follows:

Interest expense for the year ended June 30, 2019 was \$173,066 and interest paid was \$135,705.

#### Accumulated Leave Liability

Employees of the School District accumulate days of compensated sick leave, as specified by the bargaining units' contract. This benefit vests after 10 years of employment. Upon either resignation or retirement, the employees are compensated at daily rates specified in the bargaining units' contracts.

### Reacquisition Price Over Net Carrying Amount of Defeased Debt

	eginning Balance	A	dditions	ortization Defeased	nding alance
Total deferred outflows	\$ 83,183	\$	62,658	\$ (50,659)	\$ 95,182

### In-Substance Defeasance

On January 14, 2019, the School District issued \$3,440,000 in general obligation refunding bonds with interest rates ranging from 3.00% to 4.00% to extinguish \$3,580,000 of outstanding 2009 and 2011 School District Refunding bonds with an average remaining interest rate ranging from 4.00% to 4.46%. The refunding was undertaken to lower interest costs and reduce the School District's annual debt service requirements.

The net proceeds of \$3,636,645 (including a premium of \$195,601 and after payment of expenses of \$90,456 for bond insurance, issuance costs and underwriter's discount) plus \$91,500 from debt service funds were deposited with an escrow agent to provide for the redemption of the \$3,580,000 outstanding 2009 and 2011 refunding bonds.

The bond refunding decreases the School District's total debt service payments by \$211,243 over 7 years and yields an economic gain (the difference between the present value of the debt service payments on the old and new debt) of \$188,904.

#### NOTE G - RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; unemployment benefits; and natural disasters. The School District manages its risk exposures and provides certain employee benefits through a combination of self-insurance and risk management pools.

The School District pays unemployment claims on a reimbursement basis through the Bureau of Workers' and Unemployment Compensation ("BWUC"). As BWUC pays eligible recipients benefits, this amount is billed to Kaleva Norman Dickson School District. At June 30, 2019, there were no significant unbilled claims.

The School District participates in SET-SEG's risk management pools for worker's compensation claims, liability insurance and errors and omissions coverages. SET-SEG was established pursuant to laws of the State of Michigan which authorize local units of government to jointly exercise any power, privilege or authority which each might exercise separately. The purpose of SET-SEG is to provide cooperative and comprehensive risk financing and risk control services. SET-SEG provides risk management, underwriting, reinsurance and claim review, and processing services for all member governments pursuant to its charter.

The School District makes annual contributions to SET-SEG based on actuarial studies using historical data and insurance industry statistics. These contributions are paid from the General Fund. Such contributions as received by SET-SEG are allocated between its General and Member Retention Funds. Economic resources in SET-SEG's General Fund are expended for reinsurance coverage, claim payments and certain general and administrative costs, whereas resources in the Member Retention Fund are used for loss payments and defense costs up to the member's self-insurance retention limits along with certain other member-specific costs. Any refunds from SET-SEG are deposited in the School District's General Fund.

#### NOTE H - BALANCES AND TRANSFERS/PAYMENTS WITHIN THE REPORTING ENTITY

#### **Receivables and Payables**

Generally, outstanding balances between funds reported as "due to/from other funds" include outstanding charges by one fund to another for services or goods, subsidy commitments outstanding at year-end and other miscellaneous receivables/payables between funds.

Fund		Interfund Receivable		Interfund Payable
Major Governmental Funds General Fund Building and Site Fund	\$	\$ 16,930 56,259		148,297
Non-Major Governmental Funds Food Service Fund 2009 Debt Service Fund 2011 Debt Service Fund 2013 Debt Service Fund		92,037		3,111 11,130 2,688
	<u>\$</u>	165,226	\$	165,226

#### **Transfers and Payments**

Transfers and payments within the reporting entity are substantially for the purposes of subsidizing operating functions, funding capital projects and asset acquisitions or maintaining debt service on a routine basis. Resources are accumulated in a fund to support and simplify the administration of various projects or programs.

The following schedule reports transfers and payments within the reporting entity:

Fund	Tran	Transfer In		Transfer Out	
Major Governmental Funds General Fund	\$	-	\$	3,447	
Non-Major Governmental Funds Food Service Fund		3,447			
	\$	3,447	\$	3,447	

#### NOTE I - PENSION PLAN

#### **Plan Description**

The Michigan Public School Employees' Retirement System ("MPSERS") is a cost-sharing, multiple employer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan ("State") originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the Board's authority to promulgate or amend the provisions of the System. The Board consists of twelve members - eleven appointed by the Governor and the State Superintendent of Instruction, who serves as an exofficio member.

The System's pension plan was established by the State to provide retirement, survivor and disability benefits to public school employees. In addition, the System's health plan provides all retirees with the option of receiving health, prescription drug, dental and vision coverage under the Michigan Public School Employees' Retirement Act (1980 PA 300 as amended).

The system is administered by the Office of Retirement Services ("ORS") within the Michigan Department of Technology, Management and Budget. The Department Director appoints the Office Director, with whom the general oversight of the System resides. The State Treasurer serves as the investment officer and custodian for the System.

The System's financial statements are available at www.michigan.gov/orsschools.

### **Benefits** Provided

Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit ("DB") pension plan. Depending on the plan option selected, member retirement benefits are determined by final average compensation, years of service, and a pension factor ranging from 1.25% to 1.50%. DB members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides disability and survivor benefits to DB plan members.

A DB plan member who leaves Michigan public school employment may request a refund of his or her member contributions to the retirement system account, if applicable. A refund cancels a former member's rights to future benefits. However, returning members who previously received a refund of their contributions may reinstate their service through repayment of the refund upon satisfaction of certain requirements.

#### Regular Retirement

The retirement benefit for DB and Pension Plus plan members is based on a member's years of credited service (employment) and final average compensation ("FAC"). The FAC is calculated based on the member's highest total wages earned during a specific period of consecutive calendar months divided by the service credit accrued during that same time period.

There is no mandatory retirement age.

### **Funding Policy**

#### Defined Contribution Plan

Employer contributions to the Plan are dependent on the plan elected by the participant.

## **Contributions**

Employers are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of active and retired members. Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

Employer contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. The unfunded (overfunded) actuarial accrued liability as of September 30, 2017 will be amortized over a 21 year period beginning October 1, 2017 and ending September 30, 2038.

The schedule below summarizes pension contribution rates in effect for the Plan's fiscal year September 30, 2018:

Pension Contribution Rates			
Benefit Structure	Member	Employer	
Basic Member Investment Plan Pension Plus Pension Plus 2 Defined Contribution	$\begin{array}{c} 0.0-4.0\%\\ 3.0-7.0\%\\ 3.0-6.4\%\\ 6.2\%\\ 0.0\%\end{array}$	17.89% 17.89% 16.61% 19.74% 13.54%	

Required contributions to the pension plan from the School District were \$777,588 for the year ended September 30, 2018.

The School District's contributions to the MPSERS Defined Contribution Plan were \$37,742, for the year ended June 30, 2019, which is equal to the pension expense recognized by the School District for the year.

# Pension Liabilities, Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the School District reported a liability of \$8,584,467 for its proportionate share of the MPSERS net pension liability. The net pension liability was measured as of September 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation rolled forward from September 30, 2017. The School District's proportion of the net pension liability was determined by dividing each employer's statutorily required pension contributions to the systems employers during the measurement period by the percent of pension contributions required from all applicable employees during the measurement period. At September 30, 2018, the School District's proportion was 0.02855606%, which was a decrease of 0.00020608% from its proportion measured as of September 30, 2017.

For the year ended June 30, 2019, the School District recognized pension expense of \$962,809. At June 30, 2019, the School District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	0	Deferred utflows of Resources	I	Deferred nflows of Resources
Differences between expected and actual experience	\$	39,834	\$	62,382
Changes of assumptions		1,988,156		-
Net difference between projected and actual earnings on pension plan				
investments		-		586,959
Changes in proportion and differences between employer				
contributions and proportionate share of contributions		9,309		166,629
School District contributions subsequent to the measurement date		310,611		
Total	<u>\$</u>	2,347,910	<u>\$</u>	815,970

From the above table, \$310,611 reported as deferred outflows of resources related to pensions resulting from School District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended September 30,	Amount
2019 2020 2021 2022	\$ 463,603 373,031 274,946 109,749
Total	<u>\$ 1,221,329</u>

#### Actuarial Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

Additional information as of the latest actual valuation follows:

Valuation Date: Actuarial Cost Method: Wage Inflation Rate:		September 30, 2017 Entry Age, Normal 2.75%
Investment Rate of Return		2.7570
MIP and Basic Plans:		7.05%
Pension Plus Plan:		7.0%
Pension Plus 2 Plan:		6.0%
Projected Salary Increases:		2.75-11.55%, including wage inflation at 2.75%
Cost-of-Living Pension Adjustments:		3% Annual Non-Compounded for MIP Members
Mortality:	Retirees:	RP-2014 Male and Female Healthy Annuitant Mortality Tables, scaled by 82% for males and 78% for females and adjusted for mortality improvements using projection scale MP-2017 from 2006.
	Active Members:	RP-2014 Male and Female Healthy Annuitant Mortality Tables, scaled 100% and adjusted for mortality improvements using projection scale MP-2017 from 2006.

#### Summary of Actuarial Assumptions

#### Notes:

- Assumption changes as a result of an experience study for the period 2012 through 2017 have been adopted by the System for use in the annual pension valuations beginning with the September 30, 2017 valuation. The total pension liability as of September 30, 2018, is based on the results of an actuarial valuation date of September 30, 2017, and rolled forward using generally accepted actuarial procedures, including the experience study.
- Recognition period for liabilities is the average of the expected remaining service lives of all employees in years: 4.5304 for non-university employers.
- Recognition period for assets in years: 5.0000
- Full actuarial assumptions are available in the 2018 MPSERS Comprehensive Annual Financial Report found on the ORS website at <u>www.michigan.gov/orsschools</u>.

#### Long-Term Expected Rate of Return on Investments

The long-term expected rate of return on pension plan investments was determined using a buildingblock method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of September 30, 2018, are summarized in the following table:

Investment Category	Target Allocation	Long-Term Expected Real Rate of <u>Return*</u>
Domestic Equity Pools	28.0 %	5.7 %
Private Equity	18.0	9.2
International Equity Pools	16.0	7.2
Fixed Income Pools	10.5	0.5
Real Estate and Infrastructure Pools	10.0	3.9
Absolute Return Pools	15.5	5.2
Short-Term Investment Pools	2.0	0.0
	100.0 %	

\*Long-term rate of return does not include 2.3% inflation.

#### Rate of Return

For the fiscal year ended September 30, 2018, the annual money-weighted rate of return on pension plan investment, net of pension plan investment expense, was 11.11%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

#### **Discount Rate**

A discount rate of 7.05% was used to measure the total pension liability (7.0% for the Pension Plus plan, 6.0% for the Pension Plus 2 plan provided through non-university employers only). This discount rate was based on the long term expected rate of return on pension plan investments of 7.05% (7.0% for the Pension Plus plan, 6.0% for the Pension Plus 2 plan). The projection of cash flows used to determine this discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

# Sensitivity of the School District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the School District's proportionate share of the net pension liability calculated using the discount rate of 7.05% (7.0% for the Pension Plus Plan, 6.0% for the Pension Plus 2 plan), as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher:

			Current Single Discount	
	1% Decrease		Rate Assumption	1% Increase
(6.05% / 6.0% / 5.0%)			(7.05% / 7.0% / 6.0%)	 (8.05% / 8.0% / 7.0%)
\$	11,270,742	\$	8,584,467	\$ 6,352,609

## Michigan Public School Employees' Retirement System ("MPSERS") Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued MPSERS Comprehensive Annual Financial Report ("CAFR") available at: <a href="http://www.michigan.gov/orsschools">www.michigan.gov/orsschools</a>.

## Payables to the Michigan Public School Employees' Retirement System ("MPSERS")

The School District reported \$92,758 and \$1,989 payable to the plan at June 30, 2019 for legally required defined benefit and defined contribution plan contributions, respectively.

## NOTE J - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

## **Plan Description**

The Michigan Public School Employees' Retirement System (System or MPSERS) is a cost-sharing, multiple employer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan (State) originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the board's authority to promulgate or amend the provisions of the System. The board consists of twelve members - eleven appointed by the Governor and the State Superintendent of Instruction, who serves as an ex-officio member.

The System's health plan provides all eligible retirees with the option of receiving health, prescription drug, dental and vision coverage under the Michigan Public School Employees' Retirement Act (1980 PA 300 as amended).

The System is administered by the Office of Retirement Services (ORS) within the Michigan Department of Technology, Management & Budget. The Department Director appoints the Office Director, with whom the general oversight of the System resides. The State Treasurer serves as the investment officer and custodian for the System.

The System's financial statements are available on the ORS website at www.michigan.gov/orsschools.

## **Benefits Provided**

Benefit provisions of the post-employment healthcare plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions. Retirees have the option of health coverage, which, through 2012, was funded on a cash disbursement basis. Beginning fiscal year 2013, it is funded on a prefunded basis. The System has contracted to provide the comprehensive group medical, prescription drug, dental and vision coverage for retirees and beneficiaries. A subsidized portion of the premium is paid by the System with the balance deducted from the monthly pension of each retiree healthcare recipient. For members who first worked before July 1, 2008, (Basic, MIP-Fixed, and MIP Graded plan members) the subsidy is the maximum allowed by statute. To limit future liabilities of Other Post-Employment Benefits, members who first worked on or after July 1, 2008 (MIP-Plus plan members) have a graded premium subsidy based on career length where they accrue credit towards their insurance premiums in retirement, not to exceed the maximum allowable by statute. Public Act 300 of 2012 sets the maximum subsidy at 80% beginning January 1, 2013; 90% for those Medicare eligible and enrolled in the insurances as of that date. Dependents are eligible for healthcare coverage if they meet the dependency requirements set forth in Public Act 300 of 1980, as amended.

Public Act 300 of 2012 granted all active members of the Michigan Public School Employees Retirement System, who earned service credit in the 12 months ending September 3, 2012 or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their retirement healthcare. Any changes to a member's healthcare benefit are effective as of the member's transition date, which is defined as the first day of the pay period that begins on or after February 1, 2013.

Under Public Act 300 of 2012, members were given the choice between continuing the 3% contribution to retiree healthcare and keeping the premium subsidy benefit described above, or choosing not to pay the 3% contribution and instead opting out of the subsidy benefit and becoming a participant in the Personal Healthcare Fund (PHF), a portable, tax-deferred fund that can be used to pay healthcare expenses in retirement. Participants in the PHF are automatically enrolled in a 2% employee contribution into their 457 account as of their transition date, earning them a 2% employer match into a 401(k) account. Members who selected this option stop paying the 3% contribution to retiree healthcare as of the day before their transition date, and their prior contributions were deposited into their 401(k) account.

#### **Contributions**

Employers are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of active and retired members. Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

Employer OPEB contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. The unfunded (overfunded) actuarial accrued liability as of the September 30, 2017 valuation will be amortized over a 21-year period beginning October 1, 2017 and ending September 30, 2038.

The schedule below summarizes OPEB contribution rates in effect for fiscal year 2018.

OPEB Contribution Rates										
Benefit Structure	Member	Employer								
Premium Subsidy Personal Healthcare Fund (PHF)	3.00% 0.00%	6.44% 6.13%								

Required contributions to the OPEB plan from the School District were \$185,612 for the year ended September 30, 2018.

## **OPEB** Liabilities, **OPEB** Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to **OPEB**

At June 30, 2019, the School District reported a liability of \$2,273,043 for its proportionate share of the MPSERS net OPEB liability. The net OPEB liability was measured as of September 30, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation rolled forward from September 30, 2017. The School District's proportion of the net OPEB liability was determined by dividing each employer's statutorily required OPEB contributions to the systems during the measurement period by the percent of OPEB contributions required from all applicable employers during the measurement period. At September 30, 2018, the School District's proportion was 0.02859550%, which was a decrease of 0.00033069% from its proportion measured as of October 1, 2017.

For the year ended June 30, 2019, the School District recognized OPEB expense of \$106,669. At June 30, 2019, the School District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Ο	Deferred utflows of Resources	Iı	Deferred nflows of <u>Resources</u>
Differences between expected and actual experience	\$	-	\$	423,072
Changes of assumptions		240,716		-
Net difference between projected and actual earnings on OPEB plan				
investments		-		87,358
Changes in proportion and differences between School District				
contributions and proportionate share of contributions		4,247		25,355
School District contributions subsequent to the measurement date		147,685		
Total	\$	392,648	\$	535,785

From the above table, \$147,685 reported as contributions subsequent to the measurement date reported as deferred outflows of resources related to OPEB will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended September 30,	Amount
2019	\$ (70,896)
2020	(70,896)
2021	(70,896)
2022	(53,708)
2023	(24,426)
Total	<u>\$ (290,822)</u>

## Actuarial Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

Additional information as of the latest actuarial valuation follows:

#### Summary of Actuarial Assumptions

Valuation Date: Actuarial Cost Method: Wage Inflation Rate: Investment Rate of Return: Projected Salary Increases:		September 30, 2017 Entry Age, Normal 2.75% 7.15% 2.75-11.55%, including wage inflation at 2.75%
Healthcare Cost Trend Rate:		7.5% Year 1 graded to 3.5% Year 12
Mortality:	Retirees:	RP-2014 Male and Female Healthy Annuitant Mortality Tables, scaled by 82% for males and 78% for females and adjusted for mortality improvements using projection scale MP-2017 from 2006.
	Active	RP-2014 Male and Female Healthy Annuitant
	Members:	Mortality Tables, scaled 100% and adjusted for mortality improvements using projection scale MP-2017 from 2006.
Other Assumptions		
Opt Out Assumptions:		21% of eligible participants hired before July 1, 2008 and 30% of those hired after June 30, 2008 are assumed to opt out of the retiree health plan.
Survivor Coverage:		80% of male retirees and 67% of female retirees are assumed to have coverages continuing after the retiree's death.
Coverage Election at Retirement:		75% of male and 60% of female future retirees are assumed to elect coverage for 1 or more dependents.

#### Notes:

- Assumption changes as a result of an experience study for the period 2012 through 2017 have been adopted by the System for use in the annual OPEB valuations beginning with the September 30, 2017 valuation. The total OPEB liability as of September 30, 2018, is based on the results of an actuarial valuation date of September 30, 2017, and rolled forward using generally accepted actuarial procedures, including the experience study.
- Recognition period for liabilities is the average of the expected remaining service lives of all employees in years: 5.6018 for non-university employers.
- Recognition period for assets in years: 5.0000.
- Full actuarial assumptions are available in the 2018 MPSERS Comprehensive Annual Financial Report found on the ORS website at <u>www.michigan.gov/orsschools</u>.

## Long-Term Expected Rate of Return on Investments

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the OPEB plan's target asset allocation as of September 30, 2018, are summarized in the following table:

Investment Category	Target Allocation	Long-Term Expected Real Rate of <u>Return*</u>
Domestic Equity Pools	28.0 %	5.7 %
Private Equity Pools	18.0	9.2
International Equity Pools	16.0	7.2
Fixed Income Pools	10.5	0.5
Real Estate and Infrastructure Pools	10.0	3.9
Absolute Return Pools	15.5	5.0
Short-Term Investment Pools	2.0	0.0
	100.0 %	

\*Long-term rate of return does not include 2.3% inflation.

## Rate of Return

For the fiscal year ended September 30, 2018, the annual money-weighted rate of return on OPEB plan investment, net of OPEB plan investment expense, was 10.75%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

## **Discount** Rate

A discount rate of 7.15% was used to measure the total OPEB liability. This discount rate was based on the long-term expected rate of return on OPEB plan investments of 7.15%. The projection of cash flows used to determine this discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

# Sensitivity of the School District's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate

The following presents the School District's proportionate share of the net OPEB liability calculated using the discount rate of 7.15%, as well as what the School District's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher:

		Current					
1% Decrease	6 Decrease Discount Rate						
 (6.15%)		(7.15%)	(8.15%)				
\$ 2,728,741	\$	2,273,043	\$	1,889,744			

# Sensitivity of the School District's Proportionate Share of the Net OPEB Liability to Healthcare Cost Trend Rate

The following presents School District's proportionate share of the net OPEB liability calculated using assumed trend rates, as well as what School District's proportionate share of net OPEB liability would be if it were calculated using a trend rate that is 1-percentage-point lower or 1-percentage-point higher:

	C	Current Healthcare					
 1% Decrease Cost Trend Rate 1% Increase							
\$ 1,869,552	\$	2,273,043	\$	2,735,928			

## **OPEB** Plan Fiduciary Net Position

Detailed information about the OPEB plan's fiduciary net position is available in the separately issued 2018 MPSERS CAFR, available on the ORS website at <u>www.michigan.gov/orsschools</u>.

## Payables to the OPEB Plan

The School District reported \$25,443 payable to the Plan at June 30, 2019 for the OPEB liability.

## NOTE K - COMMITMENTS AND CONTINGENCIES

#### Federal and State Grants

In the normal course of operations, the School District receives grant funds from various Federal and State agencies. The grant programs are subject to audit by agents of the granting authorities, the purpose of which is to ensure compliance with conditions precedent to the granting of funds. Any liability for reimbursement which may arise as the result of these audits is not believed to be material.

## **Collectively Bargained Employment Agreements**

The teachers of the School District are organized under the Kaleva Norman Dickson School District Education Association. The Board of Education and the Kaleva Norman Dickson School District Education Association had a contract through August 31, 2020.

The support personnel at the School District are organized under the Kaleva Norman Dickson School District - Education Support Personnel Association. The Board of Education and the Kaleva Norman Dickson School District - Education Support Personnel Association have a contract through June 30, 2022.

**REQUIRED SUPPLEMENTARY INFORMATION** 

# BUDGETARY COMPARISON SCHEDULE FOR THE GENERAL FUND

# For the Year Ended June 30, 2019

								Variances (Nega		
		Budgeted Amounts				Actual		Driginal to	Fir	nal Budget
	(	Driginal		Final	<u>(G</u>	AAP Basis)	Fi	<u>nal Budget</u>	T	o Actual
Revenues										
Local		2,378,762	\$	2,397,112	\$	2,407,598	\$	18,350	\$	10,486
State revenues		2,191,047		2,555,533		2,573,166		364,486		17,633
Federal revenues		339,741		323,390		317,240		(16,351)		(6,150)
Incoming transfers		74,600		89,600		71,544		15,000		(18,056)
Total revenues		4,984,150		5,365,635		5,369,548		381,485		3,913
Expenditures										
Instruction										
Basic programs		2,380,352		2,405,487		2,327,404		(25,135)		78,083
Added needs		628,805		657,647		632,881		(28,842)		24,766
Total instruction		3,009,157		3,063,134		2,960,285		(53,977)		102,849
Supporting Services										
Pupil support		155,459		167,544		157,807		(12,085)		9,737
Instructional staff support		126,169		129,457		125,399		(3,288)		4,058
General administration		212,465		213,258		202,946		(793)		10,312
School administration		330,068		326,668		287,312		3,400		39,356
Business services		143,002		146,932		146,102		(3,930)		830
Operations and maintenance		617,793		581,002		544,340		36,791		36,662
Transportation		424,331		566,478		519,247		(142,147)		47,231
Other central support services		281,982		371,146		353,587		(89,164)		17,559
Community education		750		750		-		-		750
Total supporting services		2,292,019		2,503,235		2,336,740		(211,216)		166,495
Other financing uses		36,450		36,450		18,093				18,357
Total expenditures		5,337,626		5,602,819		5,315,118		(265,193)		287,701
REVENUES OVER (UNDER) EXPENDITURES		(353,476)		(237,184)		54,430		116,292		291,614
Fund balance, beginning of year		1,211,863		1,348,695		1,348,695		136,832		
Fund balance, end of year	\$	858,387	\$	1,111,511	\$	1,403,125	\$	253,124	\$	291,614

## SCHEDULE OF SCHOOL DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

## Michigan Public School Employees Retirement Plan

	9/30/2018		9/30/2017		9/30/2016		9/30/2015			9/30/2014
School District's proportion of collective net pension liability	0.0	02855606 %	0.0	02876214 %	0.	02884716 %	0.0	)2965903 %	0.0	)3067327 %
School District's proportionate share of net pension liability	\$	8,584,467	\$	7,453,493	\$	7,197,130	\$	7,244,266	\$	6,756,249
School District's covered-employee payroll	\$	2,442,919	\$	2,440,052	\$	2,429,171	\$	2,456,043	\$	2,520,751
School District's proportionate share of net pension liability as a percentage of covered-employee payroll		351.40 %		305.46 %		296.28 %		294.96 %		268.03 %
Plan fiduciary net position as a percentage of total pension liability		62.36 %		64.21 %		63.27 %		63.17 %		66.20 %

#### SCHEDULE OF SCHOOL DISTRICT'S DEFINED BENEFIT PENSION CONTRIBUTIONS

## Michigan Public School Employees Retirement Plan

		6/30/2019		6/30/2018	 6/30/2017		6/30/2016		6/30/2015
Statutorily required employer contributions School District contributions made	\$	407,426	\$	421,466	\$ 458,114	\$	572,161	\$	558,996
to the Plan		407,426		421,466	 458,114		572,161		558,996
Contributions deficiency (excess)	<u>\$</u>		<u>\$</u>		\$ 	<u>\$</u>		<u>\$</u>	
School District's covered-employee payroll Contributions as a percentage of	\$	2,457,044	\$	2,456,635	\$ 2,415,228	\$	2,486,791	\$	2,528,810
covered-employee payroll		16.58 %		17.16 %	18.97 %		23.01 %		22.11 %

Change of benefit terms: There were no changes of benefit terms in 2018.

Change of assumptions: There were no changes of benefit assumptions in 2018.

## SCHEDULE OF SCHOOL DISTRICT'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY

## Michigan Public School Employees Retirement Plan

		9/30/2018		9/30/2017
School District's proportion of collective net OPEB liability	0.0	02859550 %	0.0	02892619 %
School District's proportionate share of net OPEB liability	\$	2,273,043	\$	2,561,550
School District's covered payroll (OPEB)	\$	2,442,919	\$	2,440,052
School District's proportionate share of net OPEB liability as a percentage of covered payroll		93.05 %		104.98 %
Plan fiduciary net position as a percentage of total OPEB liability		42.95 %		36.39 %

## SCHEDULE OF SCHOOL DISTRICT'S OPEB CONTRIBUTIONS

## Michigan Public School Employees Retirement Plan

	6/30/2019		6/30/2018	
Statutorily required OPEB contributions OPEB contributions in relation to statutorily required contributions	\$	190,716 190,716	\$	177,915 177,915
Contributions deficiency (excess)	\$		\$	
School District's covered payroll (OPEB) OPEB contributions as a percentage of covered payroll	\$	2,457,044 7.76 %		2,456,635 7.24 %

Change of benefit terms: There were no changes of benefit terms in 2018.

Change of assumptions: There were no changes of benefit assumptions in 2018.

## COMBINING FINANCIAL STATEMENTS OF NON-MAJOR GOVERNMENTAL FUNDS

# COMBINING BALANCE SHEET - NON-MAJOR GOVERNMENTAL FUNDS

# June 30, 2019

	Special <u>Revenue Fund</u> Food Service <u>Fund</u>			Debt Service Funds           2009         2011         2013						Total Non-Major Governmental Funds	
ASSETS Cash and cash equivalents Due from other governments Due from other funds Prepaid expenditures	\$	425 21,002 92,037 450	\$	53,936 - -	\$	108,359	\$	38,403	\$	201,123 21,002 92,037 450	
Total assets	\$	113,914	\$	53,936	\$	108,359	\$	38,403	\$	314,612	
LIABILITIES AND FU LIABILITIES Salaries payable and related liabilities Unearned revenue Due to other funds	ND B \$	ALANCES 4,411 1,249 -	\$	3,111	\$	- - 11,130	\$	2,688	\$	4,411 1,249 16,929	
Total liabilities		5,660		3,111		11,130		2,688		22,589	
FUND BALANCES Nonspendable Restricted Food service Debt service		450 107,804		50,825		97,229		35,715		450 107,804 183,769	
Total fund balances		108,254		50,825		97,229		35,715		292,023	
Total liabilities and fund balances	<u>\$</u>	113,914	<u>\$</u>	53,936	<u>\$</u>	108,359	<u>\$</u>	38,403	<u>\$</u>	314,612	

## COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - NON-MAJOR GOVERNMENTAL FUNDS

	Special <u>Revenue Fund</u> Debt Service Funds							Total Non-Major		
	Food Service Fund 2		2009 2011		2013		Governmental Funds			
Revenues										
Property taxes	\$ -	\$	247,960	\$	473,378	\$	214,147	\$	935,485	
Interest	-		22		454		73		549	
State revenues	10,982		-		1,113		503		12,598	
Federal revenues	294,639		-		-		-		294,639	
Other	63,405		584		5,189				69,178	
Total revenues	369,026		248,566		480,134		214,723		1,312,449	
Expenditures										
Food service	345,021		-		-		-		345,021	
Debt service	,								,	
Principal	-		205,000		310,000		180,000		695,000	
Interest	-		17,412		80,445		33,199		131,056	
Other	-		125		375		200		700	
Capital outlay	9,528								9,528	
Total expenditures	354,549		222,537		390,820		213,399		1,181,305	
<b>REVENUES OVER</b>										
EXPENDITURES	14,477		26,029		89,314		1,324		131,144	
Other financing sources (uses)										
Operating transfers in	3,447		-		-		-		3,447	
Proceeds from refunding bonds	-		-		3,635,601		-		3,635,601	
Payments to refunded bond										
escrow agent	-		-		(3,636,645)		-		(3,636,645)	
Bond issuance costs					(90,456)				(90,456)	
Total other financing sources (uses)	3,447		<u> </u>		(91,500)				(88,053)	
REVENUES OVER (UNDER) EXPENDITURES AND OTHER FINANCING										
SOURCES (USES)	17,924		26,029		(2,186)		1,324		43,091	
Fund balance, beginning of year	90,330		24,796		99,415		34,391		248,932	
Fund balance, end of year	\$ 108,254	<u>\$</u>	50,825	\$	97,229	<u>\$</u>	35,715	\$	292,023	

## Year Ended June 30, 2019



Thomas E. Gartland, Retired Brad P. Niergarth, CPA James G. Shumate, CPA Robert C. Thompson, CPA Michael D. Shaw, Retired Mary F. Krantz, CPA Shelly K. Bedford, CPA Heidi M. Wendel, CPA Shelly A. Ashmore, CPA James M. Taylor, CPA Trina B. Edwards, CPA

## INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Board of Education Kaleva Norman Dickson School District

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the *Kaleva Norman Dickson School District* (the "School District") as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated October 8, 2019.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies, and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did identify a deficiency in internal control over financial reporting, as described below, that we consider to be a material weakness:





Board of Education Kaleva Norman Dickson School District Page 2

**Criteria:** All Michigan governments are required to prepare financial statements in accordance with generally accepted accounting principles ("GAAP"). This is a responsibility of the School District's management. The preparation of financial statements in accordance with GAAP requires internal controls over both (1) recording, processing and summarizing accounting data (i.e., maintaining internal books and records) and (2) reporting government-wide and fund financial statements, including the related footnotes (i.e., external financial reporting).

**Condition:** As is the case with many smaller and medium-sized school districts, the School District has historically relied on its independent external auditors to assist in the preparation of the financial statements and footnotes as part of its external financial reporting process. Accordingly, the School District's ability to prepare financial statements in accordance with GAAP is based, in part, on its reliance on its *external* auditors, who cannot by definition be considered a part of the School District's *internal* controls.

**Cause:** This condition was caused by the School District's decision that it is more cost effective to outsource the preparation of its annual financial statements to auditors than to incur the time and expense of obtaining the necessary training and expertise required for the School District to perform this task internally.

**Effect:** As a result of this condition, the School District lacks internal controls over the preparation of financial statements in accordance with GAAP and instead relies, in part, on its external auditors for assistance with this task.

**Management's Response:** The School District has evaluated the cost vs. benefit of establishing internal controls over the preparation of financial statements in accordance with GAAP, and determined that it is in the best interests of the School District to outsource this task to its external auditors and to carefully review the draft financial statements and footnotes prior to approving them and accepting responsibility for their content and presentation.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## The School District's Response to Findings

The School District's response to the findings identified in our audit is described above. The School District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Board of Education Kaleva Norman Dickson School District Page 3

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Dennis, Gartland & Niergarth

October 8, 2019