THREE OAKS PUBLIC SCHOOL ACADEMY

REPORT ON FINANCIAL STATEMENTS (with required supplementary and additional supplementary information)

YEAR ENDED JUNE 30, 2019



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Maner Costerisan PC 2425 E. Grand River Ave. Suite 1 Lansing, MI 48912-3291 T: 517 323 7500 F: 517 323 6346 www.manercpa.com

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Three Oaks Public School Academy

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Three Oaks Public School Academy, as of and for the year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise Three Oaks Public School Academy's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Three Oaks Public School Academy as of June 30, 2019, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and other required supplementary information, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Three Oaks Public School Academy's basic financial statements. The additional supplementary information, as identified in the table of contents, is presented for purposes of additional analysis and are not a required part of the basic financial statements.

The additional supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The additional supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the additional supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 25, 2019 on our consideration of Three Oaks Public School Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Three Oaks Public School Academy's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Three Oaks Public School Academy's internal control over financial reporting and compliance.

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September 25, 2019

MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of Three Oaks Public School Academy (Academy) annual financial report presents our discussion and analysis of the public school Academy's financial performance during the fiscal year that ended on June 30, 2019. Please read it in conjunction with the Academy's financial statements, which immediately follow this section.

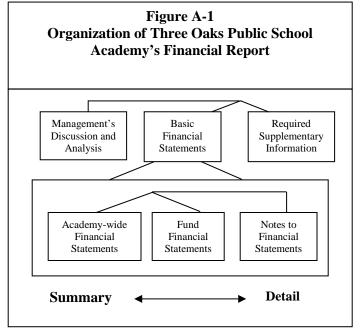
Financial Highlights

The Academy had an increase in the fund balance in the general fund of \$16,228 compared to a budgeted decrease of \$38,064. This gives the Academy a fund balance in the general fund of \$934,073.

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts - management's discussion and analysis (this section), the basic financial statements and required supplementary information. The basic financial statements include two kinds of statements

- that present different views of the Academy:
- > The first two statements are Academy-wide *financial statements* that provide both short-term and long-term information about the Academy's overall financial status.
- The remaining statements are *fund financial* statements that focus on individual parts of the Academy, reporting the Academy's operations in more detail than the Academywide statements.
- The *governmental funds* statements tell how basic services like regular and special education were financed in the short-term as well as what remains for future spending.
- Fiduciary funds statements provide information about financial relationships in which the Academy acts solely as a trustee or agent for the benefit of others.



The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the Academy's budget for the year. Figure A-1 shows how the various parts of the annual report are arranged and related to one another.

Figure A-2 summarizes the major features of the Academy's financial statements, including the portion of the Academy's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Figure A-2 Major Features of the Academy-wide and Fund Financial Statements

	Academy-wide statements	Governmental funds	Fiduciary Funds
Scope	Entire Academy (except	All activities of the	Instances in which the
	fiduciary funds)	Academy that are not	Academy administers
		fiduciary	resources on behalf of
			someone else, such as
			scholarship programs and
			student activities monies
Required financial	* Statement of net position	* Balance sheet	*Statement of fiduciary assets
statements			and liabilities
	* Statement of activities	* Statement of revenues,	
		expenditures and changes in	
		fund balances	
Accounting basis and	Accrual accounting and	Modified accrual	Accrual accounting and
measurement focus	economic resources focus	accounting and current	economic resources focus
		financial resources focus	
Type of asset/liability	All assets and liabilities,	Generally assets expected to	All assets and liabilities, both
information	both financial and capital,	be used up and liabilities	short-term and long-term,
	short-term and long-term	that come due during the	Three Oaks Public School
		year or soon thereafter; no	Academy funds do not
		capital assets or long-term	currently contain capital
		liabilities included	assets, although they can
Type of inflow/outflow	All revenues and expenses	Revenues for which cash is	All additions and deductions
information	during year, regardless of	received during or soon	during the year, regardless of
	when cash is received or	after the end of the year,	when cash is received or paid
	paid	expenditures when goods or	
		services have been received	
		and the related liability is	
		due and payable	

Academy-wide statements

The Academy-wide statements report information about the Academy as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the Academy's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two Academy-wide statements report the Academy's net position and how they have changed. Net position - the difference between the Academy's assets and liabilities, is one way to measure the Academy's financial health or position.

- Over time, increases or decreases in the Academy's net position is an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the overall health of the Academy, you need to consider additional non-financial factors such as changes in the Academy's enrollment, the condition of school buildings and other facilities, and the Academy's ability to be competitive with other public school academies and area school districts.

Governmental activities - The Academy's basic services are included here, such as regular and special education and administration. State foundation aid finances most of these activities.

Fund financial statements

The fund financial statements provide more detailed information about the Academy's funds, focusing on its more significant or "major" funds - not the Academy as a whole. Funds are accounting devices the Academy uses to keep track of specific sources of funding and spending on particular programs. The Academy has a general fund, special revenue fund, and capital projects fund.

- Some funds are required by state law and by bond covenants.
- The Academy establishes other funds to control and manage money for particular purposes (like repaying its long-term obligations) or to show that it is properly using certain revenues (like school lunch).

The Academy has one kind of fund:

For the Academy's basic services are included in governmental funds which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out, and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Academy's programs. Because this information does not encompass the additional long-term focus of the Academy-wide statements, we provide additional information with the governmental funds statement that explains the relationship (or differences) between them.

Financial analysis of the Academy as a whole

Net position - the Academy's combined net position of \$2,211,977 decreased by \$20,728 during the year. See Figures A-3 and A-4.

The total revenues increased by less than 1% to \$3,917,906. This is mainly due to the increase in state funding as a result of enrollment. The state aid foundation allowance included in revenue from state sources accounts for approximately 69% of the Academy's revenue.

The total cost of instruction increased by 4% to \$1,705,805. Total support service decreased by 2% to \$1,816,134 due to an decrease in the special education population within the Academy.

Academy governmental activities

Figure A-3 Three Oaks Public School Academy's Net Position						
	2019	2018				
Current and other assets Capital assets	\$ 1,892,967 1,169,980	\$ 1,899,868 1,146,757				
Total assets	3,062,947	3,046,625				
Other liabilities Long-term liabilities	488,446 362,524	410,090 403,830				
Total liabilities	850,970	813,920				
Net position: Net investment in capital assets Restricted:	807,456	742,927				
Food service Unrestricted Total net position	21,417 1,383,104 \$ 2,211,977	46,689 1,443,089 \$ 2,232,705				
Total net position	\$ 2,211,977	\$ 2,232,705				

Figure A-4 Changes in Three Oaks Public School Academy's Net Position							
		2019		2018			
Revenues:							
Program revenues:							
Federal and state categorical grants	\$	1,109,609	\$	1,170,655			
General revenues:							
State aid - unrestricted		2,706,286		2,633,153			
Other		102,011		103,814			
Total revenues		3,917,906		3,907,622			
Expenses:		_					
Instruction		1,705,805		1,638,059			
Support services		1,816,134		1,850,472			
Community service		-		3,379			
Food service		309,574		318,463			
Interest and fees on long-term debt		13,678		15,112			
Unallocated depreciation		93,443		89,866			
Total expenses		3,938,634		3,915,351			
Change in net position	\$	(20,728)	\$	(7,729)			

Financial analysis of the Academy's funds

The Academy's general fund balance increased by \$16,228 to \$934,073. Instruction expenses increased by \$42,976 and support service expenses decreased by \$46,087.

General fund budgetary highlights

Over the course of the year, the Academy revised the general fund annual operating budget when necessary. Changes were made in both revenue and expenditures which reflected anticipated increases in state aid and actual salary figures for staff.

The Academy's final budget for the general fund anticipated expenditures and other financing uses would exceed revenues and other financing sources by \$38,064. The actual results for the year showed revenues over expenditures of \$16,228.

Actual revenues were \$30,412 more than budgeted.

Actual expenditures were \$23,880 less than budget, due primarily to the unspent state and federal grants and savings in instruction.

Capital asset and debt administration

Capital assets

By the end of the year ended June 30, 2019, the Academy had invested \$1,169,980 in capital assets net of accumulated depreciation as summarized in Figure A-5. This amount represents an increase of \$23,223 from the beginning of the year. Total depreciation expense for the year was \$93,443. More detailed information about capital assets can be found in Note 4 to the financial statements.

The Academy's capital assets are as follows:

Three	Oaks I		gure A ool Ac	5 ademy's Ca	pital	Assets		
				2018				
		Cost		Accumulated depreciation		let book value]	Net book value
Land Furniture and equipment Buildings Leasehold improvements	\$ 1	15,000 632,726 1,075,212 54,740	\$	466,739 114,349 26,610	\$	15,000 165,987 960,863 28,130	\$	15,000 166,963 934,172 30,622
Total	\$ 1	,777,678	\$	607,698	\$	1,169,980	\$	1,146,757

Long-term obligations

The Academy entered into a capital financing bond payable totaling \$496,000 during 2016 with interest of 3.54% per annum. Principal and interest on the bond will be paid from State School Aid received by the Academy. The proceeds of the bond were used to finance the acquisition of a school building previously leased by the Academy. See Note 5 for more information.

Factors bearing on the Academy's future

At the time these financial statements were prepared and audited, the Academy was aware of existing circumstances that could significantly affect its financial health in the future.

The Academy has adopted a general fund budget for 2019/2020 in which expenditures exceed revenues by \$148,587.

Contacting the Academy's financial management

This financial report is designed to provide our students, parents and creditors with a general overview of the Academy's finances and to demonstrate the Academy's accountability for the money it receives. If you have questions about this report or need additional information, contact the Academy's Management Company, Choice School Associates at 5251 Clyde Park Ave SW, Wyoming, Michigan, 49509. Phone (616) 785-8440.

BASIC FINANCIAL STATEMENTS

THREE OAKS PUBLIC SCHOOL ACADEMY STATEMENT OF NET POSITION JUNE 30, 2019

	Governmental activities
ASSETS:	
Cash and cash equivalents	\$ 959,554
Receivables:	
Accounts receivable	1,683
Intergovernmental receivable	768,819
Prepaids	162,911
Capital assets, not being depreciated	15,000
Capital assets, net of accumulated depreciation	1,154,980
TOTAL ASSETS	3,062,947
LIABILITIES:	
Accounts payable	99,205
Unearned revenue	72,687
Accrued salaries and related items	204,343
Accrued expenditures	20,114
State aid note payable	92,097
Noncurrent liabilities:	
Due within one year	42,792
Due in more than one year	319,732
TOTAL LIABILITIES	850,970
NET POSITION:	
Net investment in capital assets	807,456
Restricted for food service	21,417
Unrestricted	1,383,104
TOTAL NET POSITION	\$ 2,211,977

THREE OAKS PUBLIC SCHOOL ACADEMY STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2019

						vernmental activities
		Т) wa awa m		et (expense) evenue and	
Functions/programs	Expenses	Program revenues Charges for Operating grants		Operating cha		
Governmental activities:						
Instruction	\$1,705,805	\$	-	\$ 679,887	\$	(1,025,918)
Support services	1,816,134		-	124,052		(1,692,082)
Community services	-		-	6,119		6,119
Food services	309,574		-	299,551		(10,023)
Interest and fees	13,678		-	-		(13,678)
Depreciation (unallocated)	93,443		-			(93,443)
Total governmental activities	\$3,938,634	\$	-	\$1,109,609		(2,829,025)
General revenues:						
State sources - unrestricted						2,706,286
Incoming transfer from Muskegon ISD						62,699
Other						39,312
Total general revenues						2,808,297
CHANGE IN NET POSITION						(20,728)
NET POSITION , beginning of year						2,232,705
NET POSITION, end of year					\$	2,211,977

THREE OAKS PUBLIC SCHOOL ACADEMY BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2019

	Capital Total projects nonmajo General fund fund funds		onmajor	go	Total vernmental funds		
ASSETS:							
Cash and cash equivalents	\$	959,554	\$ -	\$	-	\$	959,554
Accounts receivable		1,683	-		-		1,683
Intergovernmental receivables		756,040	-		12,779		768,819
Due from other funds		-	449,031		8,763		457,794
Prepaids		162,911	-		-		162,911
TOTAL ASSETS	\$	1,880,188	\$ 449,031	\$	21,542	\$	2,350,761
LIABILITIES:							
Accounts payable	\$	99,080	\$ -	\$	125	\$	99,205
Due to other funds		457,794	-		_		457,794
Unearned revenue		72,687	-		-		72,687
Accrued salaries and related items		204,343	-		-		204,343
State aid note payable		92,097	-		-		92,097
Accrued expenditures		20,114	-		_		20,114
TOTAL LIABILITIES		946,115	-		125		946,240
FUND BALANCES:							
Nonspendable:							
Prepaids		162,911	-		_		162,911
Restricted:							
Food service		_	_		21,417		21,417
Assigned for capital projects		-	449,031		_		449,031
Assigned for subsequent years expenditures		148,587	· -		-		148,587
Unassigned		622,575	 _				622,575
TOTAL FUND BALANCES		934,073	449,031		21,417		1,404,521
TOTAL LIABILITIES AND FUND							
BALANCES	\$	1,880,188	\$ 449,031	\$	21,542	\$	2,350,761
Total governmental fund balances						\$	1,404,521
Amounts reported for governmental activities in the statement of net position are different because: Capital assets used in governmental activities are r financial resources and are not reported in the further than the cost of the capital assets is				\$	1,777,678		
Accumulated depreciation is					(607,698)		
							1,169,980
Long-term liabilities are not due and payable in the cur and are not reported in the funds:	rent	period					
General obligation bond payable							(362,524)
Net position of governmental activities						\$	2,211,977

THREE OAKS PUBLIC SCHOOL ACADEMY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2019

		eneral fund	pr	ipital ojects und	Total nonmajor funds	goveri	otal nmental nds
REVENUES:				-			
Local sources	\$	45,431	\$	-	\$ -	\$	45,431
State sources	3	,058,296		-	3,290	,)61,586
Federal sources		451,929		-	296,261	7	748,190
Incoming transfers		62,699		-			62,699
Total revenues	3	,618,355		-	299,551	3,9	917,906
EXPENDITURES:							
Current:							
Instruction:		207.004					
Basic programs	I	,287,904		-	-		287,904
Added needs		437,339					137,339
Total instruction	1	,725,243				1,7	725,243
Support services:							
Pupil		297,151		-	-	2	297,151
Instructional staff		59,523		-	-		59,523
General administration School administration		469,486		-	-		169,486
Business services		335,621 9,579		-	-		335,621 9,579
Operation and maintenance		360,833		_	-	3	360,833
Pupil transportation		244,965		_	_		244,965
Central support services		42,928		-	-	_	42,928
Other support services		1,814		-	_		1,814
Total support services	1	,821,900		-	-	1,8	321,900
Food service		-		-	324,823	3	324,823
Capital outlay		-		76,213	_		76,213
Debt service:							
Principal		-		-	41,306		41,306
Interest				-	13,678		13,678
Total debt service		-		-	54,984		54,984
Total expenditures	3	,547,143		76,213	379,807	4,0	003,163
EXCESS (DEFICIENCY) OF REVENUES							
OVER (UNDER) EXPENDITURES		71,212		(76,213)	(80,256)		(85,257)
OTHER FINANCING SOURCES (USES):							
Transfers in		-		-	54,984		54,984
Transfers out		(54,984)					(54,984)
Total other financing sources (uses)		(54,984)		-	54,984		-
NET CHANGE IN FUND BALANCES		16,228		(76,213)	(25,272)	((85,257)
FUND BALANCES:							
Beginning of year		917,845		525,244	46,689	1,4	189,778
End of year	\$	934,073	\$ 4	149,031	\$ 21,417	\$ 1,4	104,521

THREE OAKS PUBLIC SCHOOL ACADEMY RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2019

Net change in fund balances total governmental funds	\$ (85,257)
Amounts reported for governmental activities in the statement of activities are	
different because:	
Governmental funds report capital outlays as expenditures. In the statement	
of activities these costs are allocated over their estimated useful lives	
as depreciation:	
Capital outlay	116,666
Depreciation expense	(93,443)
Proceeds and repayments of principal on long-term obligations are other financing	
sources and expenditures in the governmental funds, but not in the statement of	
activities (where they are additions and reductions of liabilities):	
Principal repayment	 41,306
Change in net position of governmental activities	\$ (20.728)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Description of Government-wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Academy. All fiduciary activities are reported only in the fund financial statements. *Governmental activities* normally are supported by intergovernmental revenues.

B. Reporting Entity

The Three Oaks Public School Academy (the "Academy") is a public school academy as part of the Michigan Public School System under Public Act No. 362 of 1993. Bay Mills Community College is the authorizing governing body for the Academy and has contracted with the Academy to charter the public school through June 2021. The Academy's Board of Directors is approved by the authorizing body and have decision-making authority, the power to designate management, the ability to significantly influence operations, and the primary accountability for fiscal matters. The Academy receives funding from local, state, and federal sources and must comply with all of the requirements of these funding source entities. However, the Academy is not included in any other governmental reporting entity as defined by the accounting principles generally accepted in the United States of America. In addition, the Academy's reporting entity does not contain any component units as defined in Governmental Accounting Standards Board (GASB) Statements.

C. Basis of Presentation - Government-wide Financial Statements

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from the governmental funds. Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

D. Basis of Presentation - Fund Financial Statements

The fund financial statements provide information about the Academy's funds. Separate statements for each fund category are presented. The emphasis of fund financial statements is on major governmental funds. All remaining governmental funds are aggregated and reported as nonmajor funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Basis of Presentation - Fund Financial Statements (Concluded)

The Academy reports the following major governmental fund:

The *general fund* is the Academy's primary operating fund. It accounts for all financial resources of the Academy, except those required to be accounted for in another fund.

The *capital projects* fund accounts for the acquisition of fixed assets or construction of major capital projects.

The Academy reports the following <u>nonmajor</u> governmental funds:

The *special revenue fund* accounts for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects). The Academy accounts for its food service activity in a special revenue fund.

The *debt service fund* accounts for the resources accumulated and payments made for principal and interest on long-term obligations.

E. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources* or *economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

The government-wide financial statements are reported using the *economic resources* measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Measurement Focus and Basis of Accounting (Concluded)

The governmental fund financial statements are reported using the *current financial resources* measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenues to be available if they are generally collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term obligations and acquisitions under capital leases are reported as other financing sources.

State and Federal aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end).

The State of Michigan utilizes a foundation grant approach which provides for a specific annual amount of revenue per pupil based on a statewide formula. The foundation is funded from state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of state funds to public school academies based on information supplied by the Academies. For the current year ended, the foundation allowance was based on pupil membership counts.

The state portion of the foundation is provided primarily by a state education property tax millage of 6 mills on Principal Residence Exemption (PRE) property and an allocated portion of state sales and other taxes. The state revenue is recognized during the foundation period and is funded through payments from October to August. Thus, the unpaid portion at June 30 is reported as an intergovernmental receivable.

The Academy also receives revenue from the state to administer certain categorical education programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain governmental funds require an accounting to the state of the expenditures incurred. For categorical funds meeting this requirement, funds received and accrued, which are not expended by the close of the fiscal year are recorded as unearned revenue.

All other revenue items are generally considered to be measurable and available only when cash is received by the Academy.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

F. Budgetary Information

Budgetary basis of accounting:

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general fund and special revenue fund.

Appropriations in all budgeted funds lapse at the end of the fiscal year even if they have related encumbrances. Encumbrances are commitments related to unperformed (executor) contracts for goods or services (i.e., purchase orders, contracts, and commitments). The Academy does not utilize encumbrance accounting.

The Academy follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. The Chief Administrative Officer submits to the Board of Directors a proposed operating budget for the fiscal year commencing on July 1. The operating budget includes proposed expenditures and the means of financing them. The level of control for the budgets is at the functional level as set forth and presented as required supplementary information.
- 2. Prior to July 1, the budget is legally adopted by Board resolution pursuant to the Uniform Budgeting and Accounting Act (1968 PA 2). The Act requires that the budget be amended prior to the end of the fiscal year when necessary to adjust appropriations if it appears that revenues and other financing sources will be less than anticipated or so that expenditures will not be in excess of original estimates. Expenditures shall not be made or incurred, unless authorized in the budget, in excess of the amount appropriated. Violations, if any, in the general fund are noted in the required supplementary information section.
- 3. Transfers may be made for budgeted amounts between major expenditure functions within any fund; however, these transfers and any revisions that alter the total expenditures of any fund must be approved by the Board of Directors.
- 4. The budget was amended during the year with supplemental appropriations, the last one approved prior to year-end June 30, 2019. The Academy does not consider these amendments to be significant.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Cash and cash equivalents

The Academy's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of 3 months or less from the date of acquisition.

2. Investments

Certain investments are valued at fair value as determined by quoted market prices, or by estimated fair values when quoted market prices are not available. Standards also provide that certain investments are valued at cost (or amortized cost) when they are of a short-term duration, the rate of return is fixed, and the Academy intends to hold the investment until maturity.

State statutes authorize the Academy to invest in bonds and other direct and certain indirect obligations of the U.S. Treasury; certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank, savings and loan association, or credit union, which is a member of the Federal Deposit Insurance Corporation, Federal Savings and Loan Insurance Corporation, or National Credit Union Administration, respectively; in commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase. The Academy is also authorized to invest in U.S. Academy or federal agency obligation repurchase agreements, bankers' acceptances of U.S. banks, and mutual funds composed of investments as outlined above.

3. Prepaid items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

4. Capital assets

Capital assets, as summarized below, are reported in the government-wide financial statements. Capital assets are defined by the Academy as assets with an initial, individual cost of more than \$5,000 and a useful life in excess of 1 year. Group purchases are evaluated on a case by case basis. Donated capital assets are recorded at their estimated acquisition value at the date of donation.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

4. Capital assets (Concluded)

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

Land and construction in progress, if any, are not depreciated. Capital assets of the Academy are depreciated using the straight line method over the following estimated useful lives:

Capital asset classes	Lives
Furniture and equipment	5 - 20
Leasehold improvements	7 - 20
Buildings	10 - 50

5. Deferred outflows

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Academy has no items that qualify for reporting in this category.

6. Deferred inflows

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The Academy has no items that qualify for reporting in this category.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

7. Net position flow assumption

Sometimes the Academy will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted - net position and unrestricted - net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Academy's policy to consider restricted - net position to have been depleted before unrestricted - net position is applied.

8. Fund balance flow assumptions

Sometimes the Academy will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the Academy's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

9. Fund balance policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The Academy itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the Academy's highest level of decision-making authority. The Board of Directors is the highest level of decision-making authority for the Academy that can, by adoption of a board action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the board action remains in place until a similar action is taken (the adoption of another board action) to remove or revise the limitation.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Concluded)

9. Fund balance policies (Concluded)

Amounts in the assigned fund balance classification are intended to be used by the Academy for specific purposes but do not meet the criteria to be classified as committed. Intent can be expressed by the Board of Directors or by an official or body to which the board of directors delegates authority. The Board of Directors may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

H. Revenues and Expenditures/Expenses

1. Program revenues

Amounts reported as *program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational requirements of a particular function or segment. Unrestricted state aid, interest, and other internally dedicated resources are reported as general revenues rather than as program revenues.

2. Long-term obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities on the statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight line method which approximates the effective interest method over the term of the related debt. Bond issuance costs are reported as expenditures in the year in which they are incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

NOTE 2 - CASH DEPOSITS - CREDIT RISK

Cash is held in the name of the Academy. These deposits are subject to custodial credit risk. This is the risk that in the event of a bank failure, the Academy's deposits may not be returned to it. The Academy minimizes custodial credit risk on deposits by assessing the credit worthiness of the individual institutions in which it deposits funds. The amount of deposits with each institution is assessed to determine the level of risk it may pose to the Academy in relation to deposits in excess of insured amounts. As of June 30, 2019, \$709,789 of the Academy's bank balance of \$959,789 was exposed to custodial credit risk because it was not covered by federal depository insurance and was not collateralized.

NOTE 3 - INTERGOVERNMENTAL RECEIVABLES

Intergovernmental receivables at June 30, 2019 consist of the following:

Governmental units:

State aid	\$ 564,903
Federal revenue	131,328
Other	 72,588
	\$ 768,819

Amounts due from governmental units include amounts due from federal, state and local sources for various projects and programs.

Because of the Academy's favorable collection experience, no allowance for doubtful accounts has been recorded.

NOTE 4 - CAPITAL ASSETS

A summary of changes in the Academy's capital assets follows:

		ance July	Δ	dditions	Dele	tions	 lance June 30, 2019
Governmental activities:		1, 2010		dantions	Detetions		 50, 2017
Capital assets, not being depreciated: Land	\$	15,000	\$		\$		\$ 15,000
Capital assets, being depreciated:							
Furniture and equipment		592,273		40,453		-	632,726
Buildings		998,999		76,213		-	1,075,212
Leasehold improvements		54,740					54,740
	1	,646,012		116,666			1,762,678
Accumulated depreciation:							
Furniture and equipment		425,310		41,429		-	466,739
Buildings		64,827		49,522		-	114,349
Leasehold improvements		24,118		2,492			26,610
		514,255		93,443		_	607,698
Net capital assets being depreciated	1	,131,757		23,223			1,154,980
Net governmental capital assets	\$ 1	,146,757	\$	23,223	\$		\$ 1,169,980

Depreciation for the fiscal year ended June 30, 2019 amounted to \$93,443. The Academy determined that it was impractical to allocate depreciation to the various governmental activities as the assets serve multiple functions.

NOTE 5 - LONG-TERM OBLIGATIONS

The following is a summary of long-term obligation activity for the Academy for the year ended June 30, 2019:

	General obligation bonds		
Balance, July 1, 2018	\$	403,830	
Repayments		(41,306)	
Balance, June 30, 2019		362,524	
Less due within one year		42,792	
Due in more than one year	\$	319,732	

NOTE 5 - LONG-TERM OBLIGATIONS (Concluded)

Long-term obligations at June 30, 2019 consists of the following:

General obligation bonds:

2016 Capital financing bond payable with monthly installments of \$4,999 with interest at 3.54% through February 2021. The bond is secured by the related property.

\$ 362,524

The annual requirements to amortize long-term obligations outstanding as of June 30, 2019, including interest of \$19,472 are as follows:

	General obli	igation bonds	
Year ending June 30,	Principal	Interest	Total
2020 2021	\$ 42,792 319,732	\$ 12,192 7,280	\$ 54,984 327,012
	\$ 362,524	\$ 19,472	\$ 381,996

Interest expense on all outstanding obligations for the fiscal year ended June 30, 2019 was \$13,678.

NOTE 6 - INTERFUND RECEIVABLES AND PAYABLES

At June 30, 2019, the Academy has issued a state aid anticipation note payable in the amount of \$500,000 which has an interest rate of 3.44% and matures on August 25, 2019. Proceeds of the note were used to fund school operations. The note is secured by the full faith and credit of the Academy as well as pledged state aid. In an event of a default on the note, the state may impose a penalty interest rate and at the state's discretion, accelerate the repayment terms. Activity for the year ended June 30, 2019 is as follows:

Balance			Balance
July 1, 2018	Additions	Payments	June 30, 2019
\$ -	\$ 500,000	\$ (407,903)	\$ 92,097

NOTE 7 - INTERFUND RECEIVABLES AND PAYABLES

Interfund receivable and payable balances at June 30, 2019 are as follows:

Receivable f	fund		Payable fund	
Special revenue fund	\$	8,763	General fund	\$ 457,794
Capital projects fund		449,031		
Total	\$	457,794	Total	\$ 457,794

The outstanding balances between funds result mainly from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

NOTE 8 - TRANSFERS

Transfers between the governmental funds were as follows:

Transfers o	ut		Transfers		
General fund	\$	54,984	Debt service fund	\$	54,984

Transfers were made to the debt service fund to pay for principal and interest payments on capital financing bonds.

NOTE 9 - OVERSIGHT FEES

The Academy pays an administrative oversight fee of 3% of its state school aid to the Bay Mills Community College, as set forth by contract, to reimburse the University Board for the cost of execution of its oversight responsibilities. These oversight responsibilities include the monitoring of the Academy's compliance with the terms and conditions of the contract, and the review of its audited financial statements and periodic reports. During the year ended June 30, 2019 the Academy incurred expense of approximately \$93,000 for oversight fees.

NOTE 10 - MANAGEMENT AGREEMENT

The Academy had entered into an eight year (through June 2021) management agreement with Choice School Associates, LLC (Choice Schools) for operations of the Academy. Under the terms of the management agreement, Choice School Associates compensation for operating the Academy was approximately \$351,000 for the fiscal 2019.

NOTE 11 - PURCHASED SERVICES

The Academy leases all employee services from Choice Schools. Salaries, retirement, social security, health insurance, and unemployment taxes are the responsibility of Choice School Associates. The amount due to Choice Schools at June 30, 2019 was approximately \$35,000.

NOTE 12 - RISK MANAGEMENT

The Academy is exposed to various risk of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. To minimize the risk, the Academy carries commercial insurance.

NOTE 13 - SUBSEQUENT EVENTS

The Academy borrowed \$500,000 under a state aid anticipation note in September 2019 at 3.49% to be repaid monthly from October 2019 through September 2020.

NOTE 14 - UPCOMING ACCOUNTING PRONOUNCEMENTS

Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*, was issued by the GASB in January 2017 and will be effective for the Academy's 2020 year end. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities for all state and local governments. The focus on the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. An activity meeting the criteria should be reported in a fiduciary fund in the basic financial statements. Academies with activities meeting the criteria should present a statement of fiduciary net position and a statement of changes in fiduciary net position.

Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*, was issued by the GASB in June 2017 and will be effective for the Academy's 2021 year end. The objective of this Statement is to increase the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use the underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities.

REQUIRED SUPPLEMENTARY INFORMATION

THREE OAKS PUBLIC SCHOOL ACADEMY REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE GENERAL FUND YEAR ENDED JUNE 30, 2019

	Original budget	Final budget	Actual	Variance with final budget
REVENUES:	Dudget	Duaget	Actual	Illiai budget
Local sources	\$ 110,175	\$ 43,486	\$ 45,431	\$ 1,945
State sources	3,263,954	3,059,118	3,058,296	(822)
Federal sources	406,865	452,839	451,929	(910)
Incoming transfers	32,500	32,500	62,699	30,199
Total revenues	3,813,494	3,587,943	3,618,355	30,412
EXPENDITURES:				
Instruction:				
Basic programs	1,306,131	1,307,867	1,287,904	19,963
Added needs	501,445	443,287	437,339	5,948
Total instruction	1,807,576	1,751,154	1,725,243	25,911
Support services:				
Pupil	380,083	299,129	297,151	1,978
Instructional staff	121,355	60,450	59,523	927
General administration	487,816	464,391	469,486	(5,095)
School administration	354,903	344,338	335,621	8,717
Business	8,500	9,580	9,579	1
Operation and maintenance	309,347	335,703	360,833	(25,130)
Pupil transportation	221,667	252,800	244,965	7,835
Central support services	60,675	52,071	42,928	9,143
Other support services	2,150	1,407	1,814	(407)
Total support services	1,946,496	1,819,869	1,821,900	(2,031)
Total expenditures	3,754,072	3,571,023	3,547,143	23,880
EXCESS (DEFICIENCY) OF REVENUES				
OVER (UNDER) EXPENDITURES	59,422	16,920	71,212	54,292
OTHER FINANCING SOURCES (USES):				
Transfers in (out)	(54,984)	(54,984)	(54,984)	-
NET CHANGE IN FUND BALANCE	\$ 4,438	\$ (38,064)	16,228	\$ 54,292
FUND BALANCE:				
Beginning of year			917,845	
End of year			\$ 934,073	
Line of Jour			Ψ 751,075	

ADDITIONAL SUPPLEMENTARY INFORMATION

THREE OAKS PUBLIC SCHOOL ACADEMY NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET YEAR ENDED JUNE 30, 2019

	Special revenue (food service)		Total nonmajor funds	
ASSETS: Intergovernmental receivables Due from other funds	\$	12,779 8,763	\$	12,779 8,763
TOTAL ASSETS	\$	21,542	\$	21,542
LIABILITIES: Accounts payable FUND BALANCES:	\$	125	\$	125
Restricted: Food service		21,417		21,417
TOTAL LIABILITIES AND FUND BALANCES	\$	21,542	\$	21,542

THREE OAKS PUBLIC SCHOOL ACADEMY NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE YEAR ENDED JUNE 30, 2019

	Debt service fund		Total nonmajor funds	
REVENUES:				
State sources	\$ -	\$ 3,290	\$ 3,290	
Federal sources	_	296,261	296,261	
Total revenues		299,551	299,551	
EXPENDITURES:				
Current:				
Food service	-	324,823	324,823	
Debt service:				
Principal	41,306	-	41,306	
Interest	13,678		13,678	
Total expenditures	54,984	324,823	379,807	
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(54,984)	(25,272)	(80,256)	
OTHER FINANCING SOURCES (USES):	7 4.004		74.004	
Transfers in	54,984		54,984	
NET CHANGE IN FUND BALANCES	-	(25,272)	(25,272)	
FUND BALANCES:				
Beginning of year		46,689	46,689	
End of year	\$ -	\$ 21,417	\$ 21,417	



Maner Costerisan PC 2425 E. Grand River Ave. Suite 1 Lansing, MI 48912-3291 T: 517 323 7500 F: 517 323 6346 www.manercpa.com

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors
Three Oaks Public School Academy

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Three Oaks Public School Academy as of and for the year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Three Oaks Public School Academy's basic financial statements and have issued our report thereon dated September 25, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Three Oaks Public School Academy's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Three Oaks Public School Academy's internal control. Accordingly, we do not express an opinion on the effectiveness of the Three Oaks Public School Academy's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Three Oaks Public School Academy's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Many Costerisan PC

September 25, 2019



Maner Costerisan PC 2425 E. Grand River Ave. Suite 1 Lansing, MI 48912-3291 T: 517 323 7500 F: 517 323 6346 www.manercpa.com

September 25, 2019

To the Board of Directors
Three Oaks Public School Academy

We have audited the financial statements of Three Oaks Public School Academy for the year ended June 30, 2019, and have issued our report thereon dated September 25, 2019. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility under Auditing Standards Generally Accepted in the United States of America and Government Auditing Standards

As stated in our engagement letter, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of our audit, we considered the internal control of Three Oaks Public School Academy. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of Three Oaks Public School Academy's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to the President of the Board of Directors.

Significant Audit Findings

1. Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by Three Oaks Public School Academy are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2019. We noted no transactions entered into by the District during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

Management's determination of the estimated life span of the capital assets:

We evaluated the key factors and assumptions used by management to develop the estimated life span of the capital assets in determining that it is reasonable in relation to the financial statements taken as a whole. In addition, certain amounts included in capital assets have been estimated based on an outside appraisal company.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users.

We did not identify any sensitive disclosures.

2. Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

3. Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

4. Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

5. Management Representations

We have requested certain representations from management that are included in the management representation letter dated September 25, 2019.

6. Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Three Oaks Public School Academy's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

7. Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Three Oaks Public School Academy's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

8. Other Matters

We applied certain limited procedures to the required supplementary information (RSI) which are required and supplement the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

A separate management letter was not issued.

This information is intended solely for the use of the Board of Education and management of Three Oaks Public School Academy and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Many Costeinan PC