

**Will Carleton Academy  
Balance Sheet - General Fund  
November 30, 2025 (Unaudited)**

<b>Assets</b>	
Petty Cash	\$ 300.00
Cash-County National	229,069.22
Cash-County National - Student Activity	5,020.37
Prepaid Expenses-Payroll and Benefits	<u>142,000.00</u>
<b>Total Assets</b>	<b><u><u>\$ 376,389.59</u></u></b>
<b>Liabilities</b>	
Accounts Payable	\$ 18,855.45
Deferred Revenue	<u>158,680.69</u>
<b>Total Liabilities</b>	<b><u>\$ 177,536.14</u></b>
<b>Fund Equity</b>	
Beginning Fund Equity	\$ 796,296.02
Change in Fund Equity	<u>(597,442.57)</u>
<b>Total Fund Equity</b>	<b><u>\$ 198,853.45</u></b>
 <b>Total Liabilities &amp; Fund Equity</b>	 <b><u><u>\$ 376,389.59</u></u></b>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance (Summary) - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Revenues</b>					
Total Local Sources	\$ 8,989.94	\$ 39,267.94	\$ 95,750	\$ (56,482.06)	41.01%
Total State Sources	293,629.25	589,894.60	3,234,872	(2,644,977.40)	18.24%
Total Federal Sources	434.53	16,607.84	122,415	(105,807.16)	13.57%
<b>Total Revenues</b>	<u>\$ 303,053.72</u>	<u>\$ 645,770.38</u>	<u>\$ 3,453,037</u>	<u>\$ (2,807,266.62)</u>	<u>18.70%</u>
<b>Expenditures</b>					
Total Basic Programs	\$ 112,952.76	\$ 479,917.75	\$ 1,356,316	\$ 876,398.25	35.38%
Total Added Needs	32,051.20	120,779.21	519,847	399,067.79	23.23%
Total Support Services - Pupil	-	4,674.96	34,302	29,627.04	13.63%
Total Support Services - Instructional Staff	1,627.49	7,740.95	12,000	4,259.05	64.51%
Total Support Services - General Administration	34,003.58	160,749.32	439,161	278,411.68	36.60%
Total Support Services - School Administration	25,847.10	146,637.76	360,121	213,483.24	40.72%
Total Support Services - Business	20.00	260.19	3,500	3,239.81	7.43%
Total Operation and Maintenance	31,722.33	145,263.75	344,150	198,886.25	42.21%
Total Pupil Transportation Services	-	48.00	3,000	2,952.00	1.60%
Total Support Services - Central	2,042.01	46,167.46	90,000	43,832.54	51.30%
Total Support Service - Other	2,759.65	43,302.85	78,400	35,097.15	55.23%
Total Community Services	1,284.12	3,399.45	10,150	6,750.55	33.49%
Total Facilities Acquisition, Construction and Improvements	-	16,020.00	30,000	13,980.00	53.40%
Total Debt Service	13,650.26	68,251.30	163,803	95,551.70	41.67%
<b>Total Expenditures</b>	<u>\$ 257,960.50</u>	<u>\$ 1,243,212.95</u>	<u>\$ 3,444,750</u>	<u>\$ 2,201,537.05</u>	<u>36.09%</u>
<b>Change in Fund Equity</b>	<u>\$ 45,093.22</u>	<u>\$ (597,442.57)</u>	<u>\$ 8,287</u>	<u>\$ (605,729.57)</u>	

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Local Sources</b>					
Milk Sales	\$ 358.33	\$ 708.88	\$ 1,500	\$ (791.12)	47.26%
Dues and Fees	2,888.25	12,521.66	20,000	(7,478.34)	62.61%
Preschool	3,532.00	19,105.00	48,000	(28,895.00)	39.80%
Childcare Fees	1,688.00	3,676.80	16,750	(13,073.20)	21.95%
Miscellaneous Other	523.36	2,306.68	7,500	(5,193.32)	30.76%
Erate	-	948.92	2,000	(1,051.08)	47.45%
<b>Total Local Sources</b>	<u>\$ 8,989.94</u>	<u>\$ 39,267.94</u>	<u>\$ 95,750</u>	<u>\$ (56,482.06)</u>	<u>41.01%</u>
<b>State Sources</b>					
Foundation Allowance	\$ 256,943.66	\$ 513,887.33	\$ 2,845,000	\$ (2,331,112.67)	18.06%
CTE Per Pupil Incentive	-	-	783	(783.00)	0.00%
CTE Per Pupil Incentive - PY	(151.89)	(151.89)	-	(151.89)	100.00%
Mental Health Grant	17,833.67	17,833.67	53,797	(35,963.33)	33.15%
35j Literacy Improvement	-	20,315.25	14,000	6,315.25	145.11%
Early Literacy Grant	-	-	4,416	(4,416.00)	0.00%
Headlee Obligation for Data Collect	752.91	1,505.13	8,250	(6,744.87)	18.24%
31A At-Risk	13,005.82	26,014.94	140,878	(114,863.06)	18.47%
31A At-Risk - PY	-	-	115,000	(115,000.00)	0.00%
Special Ed	5,245.08	10,490.17	55,225	(44,734.83)	19.00%
Special Ed - PY	-	-	(2,477)	2,477.00	0.00%
<b>Total State Sources</b>	<u>\$ 293,629.25</u>	<u>\$ 589,894.60</u>	<u>\$ 3,234,872</u>	<u>\$ (2,644,977.40)</u>	<u>18.24%</u>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Federal Sources</b>					
Special Milk Program	\$ 434.53	\$ 1,041.70	\$ 3,500	\$ (2,458.30)	29.76%
Title I Grant	-	-	67,826	(67,826.00)	0.00%
Title IIA Grant	-	-	8,237	(8,237.00)	0.00%
Title IIA Grant PY	-	10,566.14	-	10,566.14	100.00%
Title IV Grant	-	-	10,000	(10,000.00)	0.00%
Title IV Grant PY	-	5,000.00	-	5,000.00	100.00%
REAP Grant	-	-	32,852	(32,852.00)	0.00%
<b>Total Federal Sources</b>	<u>\$ 434.53</u>	<u>\$ 16,607.84</u>	<u>\$ 122,415</u>	<u>\$ (105,807.16)</u>	<u>13.57%</u>
<b>Total Revenues</b>	<u>\$ 303,053.72</u>	<u>\$ 645,770.38</u>	<u>\$ 3,453,037</u>	<u>\$ (2,807,266.62)</u>	<u>18.70%</u>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Instruction</b>					
<b>Basic Programs</b>					
<b>Elementary/Middle School</b>					
Teacher Salaries (includes P.E., Art and Music)	\$ 32,886.54	\$ 121,689.92	\$ 480,000	\$ 358,310.08	25.35%
Assistant Salaries	946.95	3,206.67	10,000	6,793.33	32.07%
Substitute Salaries	6,734.24	15,561.33	25,000	9,438.67	62.25%
Benefits (related to teachers, assistants and substitutes)	17,457.68	46,079.95	180,000	133,920.05	25.60%
Outside Substitutes	2,042.17	4,733.55	5,000	266.45	94.67%
Software Licenses	320.00	5,332.62	7,000	1,667.38	76.18%
Copier Lease	1,008.02	3,625.46	8,000	4,374.54	45.32%
Teaching Supplies	(7,129.31)	58,138.62	50,000	(8,138.62)	116.28%
Teaching Supplies - 35j Literacy	-	18,951.87	14,000	(4,951.87)	135.37%
Teaching Supplies - Early Literacy Grant	-	-	4,416	4,416.00	0.00%
Teaching Supplies - Title IV	-	-	10,000	10,000.00	0.00%
Milk	334.36	2,182.51	7,000	4,817.49	31.18%
Field Trips and Events	(390.00)	96.51	6,000	5,903.49	1.61%
Miscellaneous Other	-	224.11	3,000	2,775.89	7.47%
<b>Total Elementary</b>	<b>\$ 54,210.65</b>	<b>\$ 279,823.12</b>	<b>\$ 809,416</b>	<b>\$ 529,592.88</b>	<b>34.57%</b>
<b>High School</b>					
Teacher Salaries	\$ 20,644.05	\$ 72,550.21	\$ 255,000	\$ 182,449.79	28.45%
Teacher Benefits	7,126.39	18,565.32	65,000	46,434.68	28.56%
Tuition (Dual Enrollment Fees)	3,663.00	7,313.00	14,000	6,687.00	52.24%
Early Middle College Tuition	19,156.00	18,505.00	55,750	37,245.00	33.19%
HS Teaching Supplies	129.22	12,197.35	15,000	2,802.65	81.32%
Teaching Supplies - Title IV - PY	-	5,000.00	-	(5,000.00)	100.00%
Furniture and Equipment - Non Depreciable	-	5,924.00	-	(5,924.00)	100.00%
Miscellaneous Other	1,362.24	3,675.08	10,000	6,324.92	36.75%
<b>Total High School</b>	<b>\$ 52,080.90</b>	<b>\$ 143,729.96</b>	<b>\$ 414,750</b>	<b>\$ 271,020.04</b>	<b>34.65%</b>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Preschool</b>					
Teacher Salaries	\$ 2,649.78	\$ 8,830.78	\$ 30,500	\$ 21,669.22	28.95%
Assistant Salaries	2,060.97	7,454.45	21,000	13,545.55	35.50%
Substitute Salaries	-	268.50	-	-	100.00%
Teacher Benefits	1,950.46	6,077.98	25,000	18,922.02	24.31%
Preschool Supplies	-	1,130.40	5,000	3,869.60	22.61%
<b>Total Preschool</b>	<u>\$ 6,661.21</u>	<u>\$ 23,762.11</u>	<u>\$ 81,500</u>	<u>\$ 58,006.39</u>	<u>29.16%</u>
<b>Summer School</b>					
Summer School Salaries - Counselors	\$ -	\$ 6,995.07	\$ 12,500	\$ 5,504.93	55.96%
Summer School Benefits - Counselors	-	723.99	1,500	776.01	48.27%
Summer School Salaries - 31a	-	20,291.25	25,000	4,708.75	81.17%
Summer School Benefits - 31a	-	2,669.78	5,000	2,330.22	53.40%
Teaching Supplies - Summer School	-	1,252.47	5,000	3,747.53	25.05%
Summer Field Trips and Events	-	670.00	1,650	980.00	40.61%
<b>Total Summer School</b>	<u>\$ -</u>	<u>\$ 32,602.56</u>	<u>\$ 50,650</u>	<u>\$ 18,047.44</u>	<u>64.37%</u>
<b>Total Basic Programs</b>	<u>\$ 112,952.76</u>	<u>\$ 479,917.75</u>	<u>\$ 1,356,316</u>	<u>\$ 876,666.75</u>	<u>35.38%</u>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Added Needs</b>					
Teacher Salary - Special Ed	\$ 5,413.78	\$ 23,026.95	\$ 75,000	\$ 51,973.05	30.70%
Teacher Benefits - Special Ed	1,087.80	4,553.80	15,000	10,446.20	30.36%
Teacher Salary - EP Program	3,010.77	10,326.12	39,150	28,823.88	26.38%
Teacher Benefits - EP Program	994.00	4,137.84	8,500	4,362.16	48.68%
Assistant Salaries - EP Program	1,624.63	6,974.10	25,000	18,025.90	27.90%
Assistant Benefits - EP Program	733.71	2,417.89	10,500	8,082.11	23.03%
CI Classroom Services	-	1,152.00	5,904	4,752.00	19.51%
SE Teaching Supplies	55.99	3,644.73	3,000	(644.73)	121.49%
ELL Teacher Salaries	380.30	1,331.05	2,500	1,168.95	53.24%
ELL Teacher Benefits	103.60	377.85	500	122.15	75.57%
Teacher Salaries - 31a	1,979.40	10,886.70	75,000	64,113.30	14.52%
Teacher Benefits - 31a	435.40	2,294.00	20,000	17,706.00	11.47%
Assistant Salaries - 31a	5,720.51	19,126.78	95,000	75,873.22	20.13%
Assistant Benefits - 31a	4,916.19	6,515.39	35,878	29,362.61	18.16%
Teacher Salaries - REAP	1,970.00	2,529.61	29,400	26,870.39	8.60%
Benefits - REAP	416.39	550.19	3,452	2,901.81	15.94%
Assistant Salaries - Title I	2,415.36	7,931.01	40,500	32,568.99	19.58%
Assistant Benefits - Title I	793.37	2,437.06	27,326	24,888.94	8.92%
Assistant Salaries - Title II A	-	-	7,500	7,500.00	0.00%
Assistant Benefits - Title II A	-	-	737	737.00	0.00%
Summer School Salaries - Title IIA - PY	-	9,406.25	-	(9,406.25)	100.00%
Summer School Benefits - Title IIA - PY	-	1,159.89	-	(1,159.89)	100.00%
<b>Total Added Needs</b>	<b>\$ 32,051.20</b>	<b>\$ 120,779.21</b>	<b>\$ 519,847</b>	<b>\$ 399,067.79</b>	<b>23.23%</b>
<b>Total Instruction</b>	<b>\$ 145,003.96</b>	<b>\$ 600,696.96</b>	<b>\$ 1,876,163</b>	<b>\$ 1,275,734.54</b>	<b>32.02%</b>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Support Services - Pupil</b>					
Attendance Officer - Hillsdale ISD	\$ -	\$ 634.96	\$ 2,505	\$ 1,870.04	25.35%
Mental Health Grant	-	4,040.00	-	(4,040.00)	100.00%
Mental Health Grant - Hillsdale ISD	-	-	31,797	31,797.00	0.00%
<b>Total Support Services - Pupil</b>	<b>\$ -</b>	<b>\$ 4,674.96</b>	<b>\$ 34,302</b>	<b>\$ 29,627.04</b>	<b>13.63%</b>
<b>Support Services - Instructional Staff</b>					
Professional Development	\$ 1,627.49	\$ 5,405.85	\$ 10,000	\$ 4,594.15	54.06%
Professional Development - 35 j	-	1,363.38	-	(1,363.38)	100.00%
Software - Mental Health Services	-	763.67	-	(763.67)	100.00%
Library Supplies	-	208.05	2,000	1,791.95	10.40%
<b>Total Support Services - Instructional Staff</b>	<b>\$ 1,627.49</b>	<b>\$ 7,740.95</b>	<b>\$ 12,000</b>	<b>\$ 4,259.05</b>	<b>64.51%</b>
<b>Support Services - General Administration</b>					
Legal Services	\$ -	\$ 58.40	\$ 1,000	\$ 941.60	5.84%
Audit Services	-	14,250.00	13,500	(750.00)	105.56%
Management Services Fee	26,137.92	130,689.60	335,729	205,039.40	38.93%
Oversight Services Fee	7,865.66	15,731.32	86,932	71,200.68	18.10%
Dues & Fees	-	20.00	2,000	1,980.00	1.00%
<b>Total Support Services - General Administration</b>	<b>\$ 34,003.58</b>	<b>\$ 160,749.32</b>	<b>\$ 439,161</b>	<b>\$ 278,411.68</b>	<b>36.60%</b>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Support Services - School Administration</b>					
Principal Salaries	\$ 8,997.66	\$ 49,487.13	\$ 116,970	\$ 67,482.87	42.31%
Dean of Students Salary	1,979.40	10,886.70	25,732	14,845.30	42.31%
Secretary Salaries	9,231.81	49,475.67	115,000	65,524.33	43.02%
Admin Benefits	4,930.25	25,059.93	70,000	44,940.07	35.80%
Postage	-	1,433.48	3,500	2,066.52	40.96%
Software Licenses	-	1,384.95	1,319	(65.95)	105.00%
Equipment Lease	-	248.85	1,000	751.15	24.89%
Office Supplies	542.72	7,815.09	15,000	7,184.91	52.10%
Dues and Fees	-	129.00	500	371.00	25.80%
Miscellaneous Other	165.26	716.96	5,000	4,283.04	14.34%
Graduation Rental Fees	-	-	1,100	1,100.00	0.00%
Graduation Supplies	-	-	5,000	5,000.00	0.00%
<b>Total Support Services - School Administration</b>	<u>\$ 25,847.10</u>	<u>\$ 146,637.76</u>	<u>\$ 360,121</u>	<u>\$ 213,483.24</u>	<u>40.72%</u>
<b>Support Services - Business</b>					
Bank Fees	\$ 20.00	\$ 60.19	\$ 500	\$ 439.81	12.04%
Dues & Fees	-	200.00	3,000	2,800.00	6.67%
<b>Total Support Services - Business</b>	<u>\$ 20.00</u>	<u>\$ 260.19</u>	<u>\$ 3,500</u>	<u>\$ 3,239.81</u>	<u>7.43%</u>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Operation and Maintenance</b>					
Janitor Salaries	\$ 6,539.10	\$ 37,403.61	\$ 90,000	\$ 52,596.39	41.56%
Janitor Benefits	1,905.55	7,516.55	25,000	17,483.45	30.07%
Telephone and Internet	554.38	3,426.97	10,000	6,573.03	34.27%
Water and Sewer	-	1,926.24	6,000	4,073.76	32.10%
Waste and Trash Disposal	339.37	1,704.97	4,500	2,795.03	37.89%
Property and Liability Insurance	5,434.85	15,925.67	30,150	14,224.33	52.82%
Building Maintenance	1,816.86	42,066.19	75,000	32,933.81	56.09%
Lawn Care/Snow Removal	1,000.00	1,000.00	5,500	4,500.00	18.18%
Other Rentals	-	155.00	-	(155.00)	100.00%
Gas	965.70	2,031.86	17,000	14,968.14	11.95%
Electricity	-	11,666.37	35,000	23,333.63	33.33%
Janitor Supplies	136.52	4,281.82	24,000	19,718.18	17.84%
New Equipment and Furniture - Non-depreciable	-	3,128.50	-	(3,128.50)	100.00%
New Equipment and Furniture - Mental Health Grant	13,030.00	13,030.00	22,000	8,970.00	59.23%
<b>Total Operation and Maintenance of Plant</b>	<u>\$ 31,722.33</u>	<u>\$ 145,263.75</u>	<u>\$ 344,150</u>	<u>\$ 198,886.25</u>	<u>42.21%</u>
<b>Pupil Transportation Services</b>					
Pupil Transportation by Contract Carrier	\$ -	\$ 48.00	\$ 3,000	\$ 2,952.00	1.60%
<b>Total Pupil Transportation Services</b>	<u>\$ -</u>	<u>\$ 48.00</u>	<u>\$ 3,000</u>	<u>\$ 2,952.00</u>	<u>1.60%</u>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Support Services - Central</b>					
Marketing	\$ 695.00	\$ 4,861.50	\$ 20,000	\$ 15,138.50	24.31%
Social Media Reporter Salary	-	-	1,500	1,500.00	0.00%
Social Media Reporter Benefits	-	-	250	250.00	0.00%
Prof Development	-	749.95	7,500	6,750.05	10.00%
Personnel Recruitment	537.14	2,538.02	5,000	2,461.98	50.76%
Fingerprinting	372.00	1,824.44	2,000	175.56	91.22%
Staff Engagement	437.87	875.75	7,500	6,624.25	11.68%
Technology Services	-	16,491.64	41,750	25,258.36	39.50%
New Equipment and Furniture	-	14,026.57	-	(14,026.57)	100.00%
PowerSchool	-	4,799.59	4,500	(299.59)	106.66%
<b>Total Support Services - Central</b>	<u>\$ 2,042.01</u>	<u>\$ 46,167.46</u>	<u>\$ 90,000</u>	<u>\$ 43,832.54</u>	<u>51.30%</u>
<b>Support Service - Other</b>					
Athletic Director Salary	\$ -	\$ 3,000.00	\$ 12,000	\$ 9,000.00	25.00%
Coaches Salaries	-	11,600.00	26,900	15,300.00	43.12%
Benefits - Coaches / AD	-	1,690.81	4,500	2,809.19	37.57%
Athletic Referees	1,060.00	6,835.00	10,000	3,165.00	68.35%
Athletic Supplies	1,699.65	10,763.04	20,000	9,236.96	53.82%
Athletic Dues and Fees	-	9,414.00	5,000	(4,414.00)	188.28%
<b>Total Support Service - Other</b>	<u>\$ 2,759.65</u>	<u>\$ 43,302.85</u>	<u>\$ 78,400</u>	<u>\$ 35,097.15</u>	<u>55.23%</u>
<b>Total Supporting Services</b>	<u>\$ 98,022.16</u>	<u>\$ 554,845.24</u>	<u>\$ 1,364,634</u>	<u>\$ 809,788.76</u>	<u>40.66%</u>

**Will Carleton Academy**  
**Statement of Revenues, Expenditures and Changes in Fund Balance - General Fund**  
**For the Month Ended November 30, 2025 (Unaudited)**

	This Month	Y-T-D	Budget	Difference	Percent
<b>Community Services</b>					
Latchkey Salaries	\$ 1,116.38	\$ 2,885.51	\$ 8,000	\$ 5,114.49	36.07%
Latchkey Benefits	122.86	304.06	1,000	695.94	30.41%
Latchkey Supplies	44.88	209.88	1,000	790.12	20.99%
Title I Supplies	-	-	150	150.00	0.00%
<b>Total Community Services</b>	<u>\$ 1,284.12</u>	<u>\$ 3,399.45</u>	<u>\$ 10,150</u>	<u>\$ 6,750.55</u>	<u>33.49%</u>
<b>Facilities Acquisition, Construction and Improvements</b>					
Building Improvement Services	\$ -	\$ 16,020.00	\$ 30,000	\$ 13,980.00	53.40%
<b>Total Facilities Acquisition, Construction and Improvements</b>	<u>\$ -</u>	<u>\$ 16,020.00</u>	<u>\$ 30,000</u>	<u>\$ 13,980.00</u>	<u>53.40%</u>
<b>Debt Service</b>					
Principal on Bonds	\$ 9,873.33	\$ 49,066.81	\$ 119,004	\$ 69,937.19	41.23%
Lease Payment - Principal	364.59	1,813.87	4,392	2,578.13	41.30%
Interest on Bonds	3,398.43	17,291.99	40,257	22,965.01	42.95%
Interest on Lease	13.91	78.63	150	71.37	52.42%
<b>Total Debt Service</b>	<u>\$ 13,650.26</u>	<u>\$ 68,251.30</u>	<u>\$ 163,803</u>	<u>\$ 95,551.70</u>	<u>41.67%</u>
<b>Total Expenditures</b>	<u>\$ 257,960.50</u>	<u>\$ 1,243,212.95</u>	<u>\$ 3,444,750</u>	<u>\$ 2,201,805.55</u>	<u>36.09%</u>
<b>Change in Fund Equity</b>	<u>\$ 45,093.22</u>	<u>\$ (597,442.57)</u>	<u>\$ 8,287</u>	<u>\$ (605,461.07)</u>	

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11/4/2025	24157	Advanced Communications & Data	Telephone and Internet	\$ 338.90
11/4/2025	24158	Amelia Oliver-Jackson	Literacy workshop- mileage- Belleville, Mi	126.42
11/4/2025	24159	BSN Sports	Cloth Banners	561.00
		BSN Sports	Volleyball Warm ups	462.52
11/4/2025	24160	Choice Schools Associates LLC	Employee Benefits for September 2025 (actual)	3,606.27
		Choice Schools Associates LLC	Management Fee for October 2025	26,137.92
		Choice Schools Associates LLC	Payroll for October 10, 2025 (actual)	1,196.01
		Choice Schools Associates LLC	Personnel Recruitment - Indeed	495.92
		Choice Schools Associates LLC	Personnel Recruitment - Sub Permit	45.00
		Choice Schools Associates LLC	Fingerprinting - Idemia	927.00
		Choice Schools Associates LLC	Marketing - Facebook Ads	189.77
		Choice Schools Associates LLC	Marketing - Canva	149.90
		Choice Schools Associates LLC	Marketing - Adams - Billboard	1,190.85
11/4/2025	24161	Chromebook Parts.com	Chromebook keyboard	28.10
		Chromebook Parts.com	Chromebook keyboard	28.10
11/4/2025	24162	Colleen Vogt	Literacy workshop- mileage- Belleville, Mi	126.42
11/4/2025	24163	Comcast	Telephone and Internet	43.00
11/4/2025	24164	Comcast Business	Telephone and Internet	175.40
11/4/2025	24165	Current Office Solutions	Office Supplies	207.12
		Current Office Solutions	Office Supplies	6.78
		Current Office Solutions	Locker number plates	180.00
11/4/2025	24166	D & D Maintenance Supply	Janitor Supplies	457.46
11/4/2025	24167	Elan Financial Services	Building Maintenance	104.24
		Elan Financial Services	Ella Subscription- monthly	6.00
		Elan Financial Services	Staff PD	141.02
		Elan Financial Services	Gluten free pizza	17.02
		Elan Financial Services	HS Music	30.00
		Elan Financial Services	Credit on maintenance	(26.01)
11/4/2025	24168	Foley & Robinette, P.C.	Legal Services	38.40
11/4/2025	24169	H.J. Gelzer & Son, Inc.	Janitor Supplies	6.36

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		H.J. Gelzer & Son, Inc.	Janitor Supplies	5.64
		H.J. Gelzer & Son, Inc.	Janitor Supplies	20.77
11/4/2025	24170	Habitec Security Inc.	Hosted Access Control 11/1/25-1/31/26	214.05
11/4/2025	24171	Hillsdale BPU	Electricity	1,591.07
		Hillsdale BPU	Electricity	104.25
		Hillsdale BPU	Electricity	79.16
		Hillsdale BPU	Electricity	58.94
		Hillsdale BPU	Electricity	39.76
		Hillsdale BPU	Electricity	87.56
		Hillsdale BPU	Electricity	92.28
		Hillsdale BPU	Electricity	93.98
		Hillsdale BPU	Electricity	449.00
		Hillsdale BPU	Water and Sewage	567.73
11/4/2025	24172	Hillsdale Market House	Concession supplies	219.68
		Hillsdale Market House	Concession supplies	84.31
		Hillsdale Market House	Concession supplies	551.33
11/4/2025	24173	HOPE for Developmental Disabilities	SPARC September 2025	576.00
11/4/2025	24174	Jenkins Engineering	Prepare plan for building permit (pavilion)	800.00
11/4/2025	24175	Jonesville Lumber	Posts and trim	678.74
11/4/2025	24176	Kuster`s Inc.	Milk	149.02
		Kuster`s Inc.	Milk	146.49
11/4/2025	24177	Michelle Rogers	Choice Operational Health Meeting - mileage	172.20
11/4/2025	24178	Midwest Alarm Services	Fire Alarm monitoring 11/1/25-11/30/25	135.00
11/4/2025	24179	Pearson Education, Inc.	HS Math	158.02
11/4/2025	24180	Pine Rest Christian Mental Health Services	Annual SAP Contract	4,040.00
11/4/2025	24181	Scholastic Inc. Education	French magazines subscription	197.78
11/4/2025	24182	School Specialty	Science materials 4th grade	4.68
11/4/2025	24183	TreviPay	Office Supplies	18.99
		TreviPay	Office Supplies	40.56
		TreviPay	Office Supplies	27.33

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11/4/2025	24184	Wilcox Inc	Rock/plant grate for pond	346.79
11/6/2025	24185	Amazon Capital Services	35j Literacy Supplies	965.42
		Amazon Capital Services	Special Ed Teaching Supplies	262.63
		Amazon Capital Services	Building Maintenance	949.79
		Amazon Capital Services	Office Supplies	39.27
		Amazon Capital Services	Teaching Supplies	407.01
		Amazon Capital Services	Core Virtue books	97.65
		Amazon Capital Services	Teaching Supplies	39.19
		Amazon Capital Services	History books	77.65
		Amazon Capital Services	Concession supplies	231.96
		Amazon Capital Services	SC Volleyball Palooza prizes	123.66
		Amazon Capital Services	Shipping & Handling	15.91
		Amazon Capital Services	Promo & Discounts	(4.61)
		Amazon Capital Services	Outdoor Science tables	2,421.42
		Amazon Capital Services	First Aid Bags	468.51
		Amazon Capital Services	Ornament day supplies	36.51
		Amazon Capital Services	Teaching Supplies - Literacy	82.30
		Amazon Capital Services	Shipping & Handling	3.99
		Amazon Capital Services	Promos & Discounts	(2.90)
11/6/2025	24186	American Copper & Brass, LLC	Janitor Supplies	45.03
11/6/2025	24187	American Office Solutions	EGold Fax	35.00
11/6/2025	24188	Anna Szczotka	MSVMA Choir Auditions	75.00
11/6/2025	24189	Branch Area Careers Center	Dual Enrollment Tution - SM, BP	1,800.00
11/6/2025	24190	Capital One	Child Care Snacks	96.54
		Capital One	Memorial gift - Mr. Kruse	50.00
		Capital One	Student Council drinks	31.82
11/6/2025	24191	Cheryl Balcom	Cricut classes/materials	158.03
11/6/2025	24192	Choice Schools Associates LLC	Title IX Training	137.02
		Choice Schools Associates LLC	Payroll for October 24, 2025 (actual)	19,237.18
		Choice Schools Associates LLC	Payroll for November 7, 2025 (estimate)	65,000.00

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		Choice Schools Associates LLC	Payroll for November 21, 2025 (estimate)	65,000.00
		Choice Schools Associates LLC	Employee Benefits for November 2025 (estimate)	12,000.00
11/6/2025	24193	Chromebook Parts.com	Palmrest assembly w/ keyboard	33.46
11/6/2025	24194	Comcast	Telephone and Internet	43.00
11/6/2025	24195	Current Office Solutions	Office Supplies	178.88
		Current Office Solutions	Office Supplies	50.00
		Current Office Solutions	Office Supplies	192.00
		Current Office Solutions	Copier Lease - #46690 Lease Payment	27.05
		Current Office Solutions	Copier Lease - #46688 Lease Payment	116.85
		Current Office Solutions	Copier Lease - #43218 Lease Payment	0.64
		Current Office Solutions	Copier Lease - #46689 Lease Payment	234.60
		Current Office Solutions	Copier Lease - #46689 Usage	416.16
		Current Office Solutions	Copier Lease - #46688 Usage	423.48
		Current Office Solutions	Copier Lease - #43218 Usage	0.73
		Current Office Solutions	Copier Lease - #44560 Usage	30.00
		Current Office Solutions	Copier Lease - #45679 Usage	34.50
		Current Office Solutions	Copier Lease - #45678 Usage	39.67
11/6/2025	24196	D & D Maintenance Supply	Janitor Supplies	362.12
		D & D Maintenance Supply	Janitor Supplies	222.50
		D & D Maintenance Supply	Janitor Supplies	616.67
11/6/2025	24197	Decker Equipment	Teaching Supplies	51.60
		Decker Equipment	Teaching Supplies	26.95
11/6/2025	24198	Global Industrial	Wall Heater	259.94
11/6/2025	24199	H.J. Gelzer & Son, Inc.	LP Grill and cover	1,206.94
		H.J. Gelzer & Son, Inc.	Janitor Supplies	47.74
11/6/2025	24200	Heffernan Soft Water Systems	Water Cooler refills	63.90
11/6/2025	24201	Hillsdale Beauty College	Dual Enrollment Tutition - Madison Recob	1,850.00
11/6/2025	24202	Hillsdale BPU	Electricity	1,341.09
		Hillsdale BPU	Electricity	131.68
		Hillsdale BPU	Electricity	74.61

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		Hillsdale BPU	Electricity	70.93
		Hillsdale BPU	Electricity	42.24
		Hillsdale BPU	Electricity	83.13
		Hillsdale BPU	Electricity	91.08
		Hillsdale BPU	Electricity	91.93
		Hillsdale BPU	Electricity	489.84
		Hillsdale BPU	Water and Sewage	718.53
11/6/2025	24203	Hillsdale Market House	Concession supplies	544.16
		Hillsdale Market House	Sunshine Committee	11.37
11/6/2025	24204	Jostens	Yearbook 1st deposit	822.70
11/6/2025	24205	Kuster`s Inc.	Milk	187.83
		Kuster`s Inc.	Milk	87.07
		Kuster`s Inc.	Milk	149.02
11/6/2025	24206	Maner Costerisan	Audit Services	6,750.00
11/6/2025	24207	Meyer Music	Elem. Band	109.97
11/6/2025	24208	Michelle Rogers	MTSS Conference Registration	250.00
11/6/2025	24209	Michigan Gas Utilities	Gas	204.98
11/6/2025	24210	Pitney Bowes Bank Inc Purchase Power	Postage	147.98
11/6/2025	24210	Pitney Bowes Bank Inc Purchase Power	Postage	368.54
11/6/2025	24211	Republic Services	Waste and Trash Disposal	339.37
11/6/2025	24212	School Specialty	4th Grade science	4.73
11/6/2025	24213	Sportsarama	Volleyball conference shirts	300.00
11/6/2025	24214	Team Fitz Graphics	Slide in Record Board update	68.00
11/6/2025	24215	TreviPay	Staff Engagement - apple bar	48.96
		TreviPay	Mr. Hjelmberg - lamps for classroom	44.84
11/6/2025	24216	Verizon Wireless	CAV phone	139.16
11/19/2025	24217	Advanced Communications & Data	Telephone and Internet	343.98
11/19/2025	24218	B&A Lawn Care	Lawn Care/Snow Removal	1,000.00
11/19/2025	24219	Bench Craft Company	Wiffletree Hill Golf Course advertisement	395.00
11/19/2025	24220	BSN Sports	Coach`s pullovers	295.30

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11/19/2025	24221	CDW Government	Batt Tech replacement lamp	102.98
11/19/2025	24222	Choice Schools Associates LLC	MTSS Coaches Review	53.49
		Choice Schools Associates LLC	Employee Benefits for October 2025 (actual)	6,497.96
		Choice Schools Associates LLC	Management Fee for November 2025	26,137.92
		Choice Schools Associates LLC	Payroll for November 7, 2025 (actual)	(321.59)
		Choice Schools Associates LLC	Payroll for December 5, 2025 (estimate)	65,000.00
		Choice Schools Associates LLC	Payroll for December 19, 2025 (estimate)	65,000.00
		Choice Schools Associates LLC	Employee Benefits for December 2025 (estimate)	12,000.00
11/19/2025	24223	College Board	PSAT/NMSQT: Fall 11th Grade	88.11
11/19/2025	24224	Comcast Business	Telephone and Internet	175.40
11/19/2025	24225	Connie Jackson	Fingerprinting - Emily Parker	57.00
		Connie Jackson	Background check - Emily Parker	31.44
		Connie Jackson	IdentoGo Fingerprinting - Christian Beeker	67.50
		Connie Jackson	HCSO Fingerprinting - Crystal Oates	57.00
11/19/2025	24226	Current Office Solutions	Copier Lease - #46690 Lease Payment	27.05
		Current Office Solutions	Copier Lease - #46688 Lease Payment	116.85
		Current Office Solutions	Copier Lease - #46689 Lease Payment	234.60
		Current Office Solutions	Copier Lease - #46689 Usage	430.38
		Current Office Solutions	Copier Lease - #46688 Usage	454.04
		Current Office Solutions	Copier Lease - #46689 Usage	123.60
		Current Office Solutions	Office Supplies	27.10
		Current Office Solutions	Office Supplies	96.08
		Current Office Solutions	Office Supplies	104.47
		Current Office Solutions	Office Supplies	16.95
		Current Office Solutions	Credit on paper	(62.49)
		Current Office Solutions	office	195.62
11/19/2025	24227	D & D Maintenance Supply	Janitor Supplies	107.53
11/19/2025	24228	Elan Financial Services	Special Ed Teaching Supplies	55.99
		Elan Financial Services	Staff Engagement- P/T conferences	344.02
		Elan Financial Services	Office Supplies	7.19

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		Elan Financial Services	Leader`s meeting lunch	165.26
		Elan Financial Services	HS Music	12.50
		Elan Financial Services	Batteries for walkie talkies	23.89
		Elan Financial Services	Tools for Cricut	41.37
		Elan Financial Services	EMC Tuition - Icelyn Trumble	95.00
11/19/2025	24229	H.J. Gelzer & Son, Inc.	Janitor Supplies	28.99
11/19/2025	24230	Hillsdale Market House	Concession supplies	428.69
		Hillsdale Market House	Concession supplies	170.41
11/19/2025	24231	HOPE for Developmental Disabilities	SPARC October 2025	576.00
11/19/2025	24232	Horton Law Office	Legal Services	20.00
11/19/2025	24233	Jackson College	EMC Tuition - R. Bender-Brown	271.00
		Jackson College	EMC Tuition - Lily Boganwright	1,318.00
		Jackson College	EMC Tuition - LaDarcy Carolan	1,791.00
		Jackson College	Dual Enrollment Tuition - Castin Cousino	1,252.00
		Jackson College	EMC Tuition - Hunter Fitton	2,743.00
		Jackson College	EMC Tuition - Jacob Gadelkarim	3,450.00
		Jackson College	EMC Tuition - Jeremiah Gadelkarim	820.00
		Jackson College	EMC Tuition - Elliot Johnson	271.00
		Jackson College	EMC Tuition - James Johnson	271.00
		Jackson College	Dual Enrollment Tuition - Hannah Kies	1,785.00
		Jackson College	EMC Tuition - Saydee Mello	713.00
		Jackson College	EMC Tuition - Brilynn Padget	271.00
		Jackson College	Dual Enrollment Tuition - Seth Ruble	626.00
		Jackson College	EMC Tuition - Brenna Schaerer	1,360.00
		Jackson College	EMC Tuition - William Thielen	3,907.00
		Jackson College	EMC Tuition - Icelyn Trumble	1,604.00
		Jackson College	EMC Tuition - Davis Williams	271.00
11/19/2025	24234	Jonesville Lumber	Iceway Rock Salt	807.88
11/19/2025	24235	JW Pepper & Son, Inc.	HS Music	21.19
11/19/2025	24236	K-tees	VolleyPalooza T-Shirts	533.00

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11/19/2025	24237	Kuster`s Inc.	Milk	125.88
		Kuster`s Inc.	Milk	208.48
11/19/2025	24238	Lumos Information Services, LLC	MSTEP Prep tools	1,793.94
11/19/2025	24239	Meyer Music	HS Music	7.42
11/19/2025	24240	Michelle Rogers	MTSS Conference Parking	30.00
		Michelle Rogers	MTSS Conference Lansing - mileage	198.00
11/19/2025	24241	Michigan Gas Utilities	Gas	965.70
11/19/2025	24242	Midwest Alarm Services	Recharge/Enchange 5lb & 10 lb ABC	110.00
		Midwest Alarm Services	Fire Descrepancies	873.98
		Midwest Alarm Services	Fire Alarm monitoring 12/1/25-12/31/25	135.00
11/19/2025	24243	People Driven Technology	Catalyst 9300 48-port - eRate Switching	5,931.61
		People Driven Technology	Catalyst 9300L - eRate Switching	8,094.96
11/19/2025	24244	Positive Electric LLC	Cameras - 7 interior, 6 exterior	13,030.00
11/19/2025	24245	School Specialty	4th Grade science	34.28
		School Specialty	Credit on planners	(18.29)
11/19/2025	24246	Smiths Floral Boutique LLC	Senior night flowers	8.00
11/19/2025	24247	TreviPay	Child Care Snacks	44.88
		TreviPay	Office Supplies	29.99
		TreviPay	Office Supplies	64.51
				<u><u>\$ 475,449.09</u></u>